Our vision is to be one of the most trusted, responsible, well-respected and results driven mining companies



Meaning for mining

February 2021

Disclaimer



FORWARD-LOOKING INFORMATION

This presentation contains "forward-looking information" and "forward-looking statements", as defined in applicable securities laws (collectively, "forward-looking statements") which include, but are not limited to, statements with respect to the activities, events or developments that we expect or anticipate will or may occur in the future. Known and unknown risks, uncertainties and other factors, many of which are beyond our ability to predict or control, could cause actual results to differ materially from those contained in the forward-looking statements. Specific reference is made to the most recent Annual Information Form on file with certain Canadian provincial securities regulatory authorities for a discussion of some of the factors underlying forward-looking statements. All forward-looking statements herein are qualified by this cautionary statement. Accordingly, readers should not place undue reliance on forward-looking statements. We undertake no obligation to update publicly or otherwise revise any forward-looking statements whether as a result of new information or future events or otherwise, except as may be required by law. If we do update one or more forward-looking statements, no inference should be drawn that it will make additional updates with respect to those or other forward-looking statements.

NON-IFRS FINANCIAL MEASURES

This presentation includes certain non-IFRS financial measures, including Adjusted EBITDA, EBITDA and cash cost, which are not recognized under IFRS and do not have a standardized meaning prescribed by IFRS. The data is intended to provide additional information and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. Further details on non-IFRS financial measures are provided in our Management's Discussion and Analysis accompanying our financial statements filed from time to time on SEDAR at www.sedar.com

TECHNICAL AND SCIENTIFIC INFORMATION

Except as otherwise indicated, the technical and scientific information included in this presentation has been derived from the technical reports listed in the Appendix at the back of this presentation. The scientific and technical information contained in this presentation since the date of the above referred reports has been prepared, as the case may be, under the supervision of Farshid Ghazanfari (P.Geo), as Qualified Person as that term is defined in National Instrument 43-101 – Standards for Disclosure for Minerals Projects.

auraminerals.com TSX:ORA B3:AURA33

Many Reasons to Invest in Aura



Diversified, multi-mine gold-copper producer

 Operates four mines (EPP, Aranzazu, San Andres and Gold Road) in four countries (Brazil, Mexico, Honduras and US)

Expected to significantly increase annual production

- Increasing plant capacity at Aranzazu by 30%. New production from Gold Road in Q4 2020
- Developing high-grade Ernesto mine, increasing EPP
- New production from low-capex, high-IRR expected projects (Ernesto, Gold Road, Almas)

Low cash costs with many opportunities for improvement

- New production from Gold Road, Ernesto, Almas and Matupa with lower cash costs
- Expansion at Aranzazu to materially increase copper production and lower costs
- Benefiting from depreciation of local currencies (MXN and BRL)

We strive to continue to outperform and executive our sector-leading production growth profile

New dividend policy

- To declare dividends based on 20% of annual adjusted EBITDA less sustaining CAPEX and exploration capital expenditures
- Annual dividend expected to be paid starting in early 2021

First and only pure-play gold miner listed in Brazil

- Completed successful IPO on the B3 Exchange, raising gross proceeds of ~ US\$ 55 million in Brazilian depositary receipts
- Adds significant share liquidity and expands equity financing capabilities in Latin America

Management with an excellent record of maximizing returns

- Since 2017, increased annual production and EBITDA Margin by 50% and 308%, respectively¹
- Turned around operations, restarted Aranzazu at an initial investment of US\$20M, deleveraged balance sheet and improved Aura's growth profile through highly accretive acquisitions (Gold Road, Almas and Matupa)

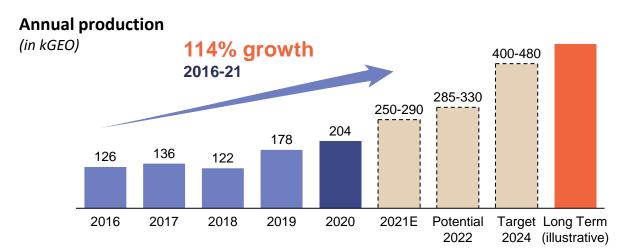
^{1.} Annual production growth based on 2020 Full Year and EBITDA Margin based on last published figure, from Q3'2020, compared to 2017

Aura: a diversified, growing mid-tier gold producer



Excellent Track Record of Production GrowthProject pipeline to continue

significantly increasing production over next several years



Uniquely diversified across jurisdiction and metals



Large Portfolio of Assets Across the Americas



Well Executed, Multi-Year Transformation



With the pillars of **our strategy...**



High Quality Assets and Projects

Generate value with high-quality assets and further development of advanced-stage projects



Strong Balance Sheet

Low leverage, wide bank relationship, and increasing free cash flow to support sustainable growth



Business-Building Culture

Build a team and culture to support an evolving business committed to excellence

... we **transformed** Aura over the past 3 years

2017

New controlling shareholder

We Redeveloped a mine Restart of Aranzazu

We Enhanced

corporate governance, created a strong culture and attracted top talents

IPO & Listing on B3 becoming the first gold producer to be listed in Brazil We made strategic deals Serrote's sale for US\$ 40

mn and Merger with Rio
Novo

We Strengthened

Our balance sheet, reduced costs and developed local bank relationship

We Acquired

Gold Road in April, and started production in Q4'20

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Case Study: Building Shareholder Value at Aranzazu



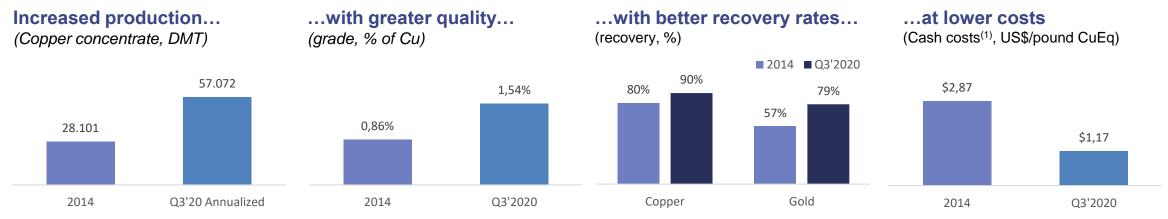
Proven execution track-record: de-risked Aranzazu to redevelop and restart after being inactive for 4 years

- Aranzazu is a 100%-owned underground mine located in Zacatecas, Mexico that produces copper, gold, and silver
- Due to higher costs and lower copper prices, Aranzazu was put in care-and-maintenance in January 2015
- In 2017, Company reassessed the mine with new geology, metallurgy, geotechnical and Feasibility Study focusing on the first 5 years to later expand the LOM
- In 2018, Aura implemented material changes and attained commercial production by December of the same year

Initiatives

Clear objectives: de-risking, implementing meritocracy, and focusing on safety, operational excellence and cash flow mine by value (NSR)

- Commercial: negotiated a 3-year off-take agreement with Louis Dreyfus
- **Technical**: improved geological understanding of the deposit and selective mine layout recoveries and gain efficiency
- **Team:** re-engaged management and operational staff with new business culture, redesigned salaries, bonuses and KPIs, implemented safety standards, growing the safety culture



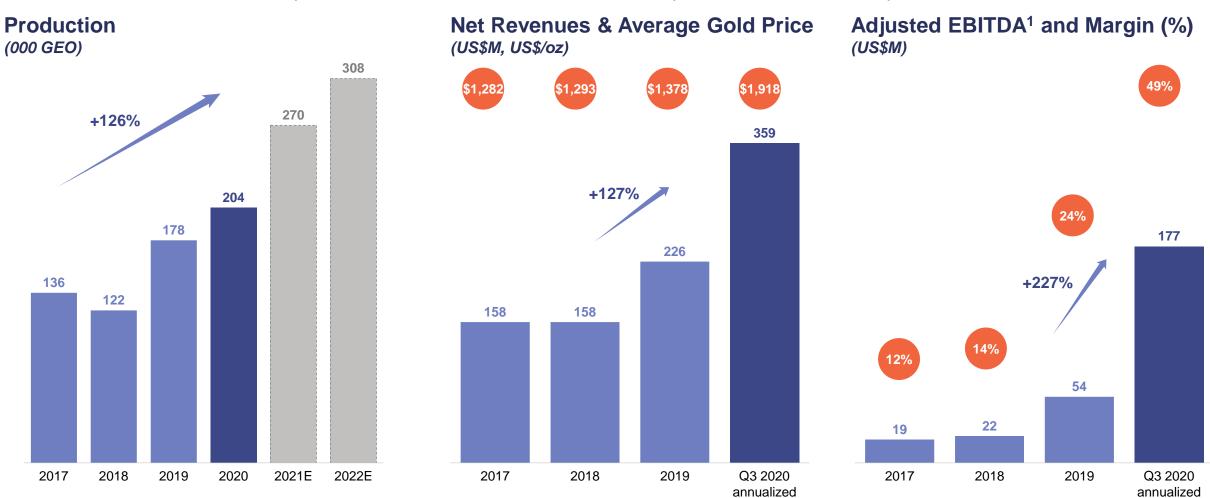
^{1.} This is a non-IFRS measure. See applicable reconciliation to IFRS in our Management's Discussion and Analysis accompanying our financial statements filed from time to time on SEDAR at www.sedar.com.

TSX:ORA | B3:AURA3

Delivering Strong Growth in Production & Cash Flow



Substantial Improvements in Financial Performance and Prepared to Give Another Step Forward



Notes: (1) This is a non-IFRS measure. See applicable reconciliation to IFRS in our Management's Discussion and Analysis accompanying our financial statements filed from time to time on SEDAR at www.sedar.com.

High Quality Asset Base and Growth Pipeline





Diversified production base with operating assets in mining friendly jurisdictions – focused exclusively in the American continent

Operating⁽¹⁾

Aranzazu

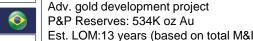
UG copper, gold and silver mine Annual production(7): 87K GEO LOM: 7 years(8)

San Andrés



OP gold mine Annual production⁽⁷⁾: 87K oz Au LOM: 9 years (9)

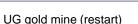
EPP



shells)

OP/UG gold mine Annual production⁽⁷⁾: 69K oz Au LOM: 5 years (9)

Gold Road



Annual production(7): 28K oz Au Inferred resources: 214K oz 6.84 g/t Au)

Initiates construction in 1S 2021⁽²⁾

Converting Resources to Reserves⁽⁴⁾

C&M(5)

Exploration⁽⁶⁾

Almas

Resources within 1,250 US\$/tons pit



Advanced gold-copper exploration project. In process of Resources conversion to Reserves, expect to have feasibility study by Q4 2021 and construction to 1st half 2022 Potential mine type: open pit M&I Resources: 332K oz Au

Matupá

São Francisco



Tolda Fria



Open pit mine on care-and-maintenance with a 3.0M tpy processing facility Potential restart subject to exploration success

Advanced exploration stage high-grade gold project Potential mine type: UG

Inferred resources: 947K oz Au



Producing Assets

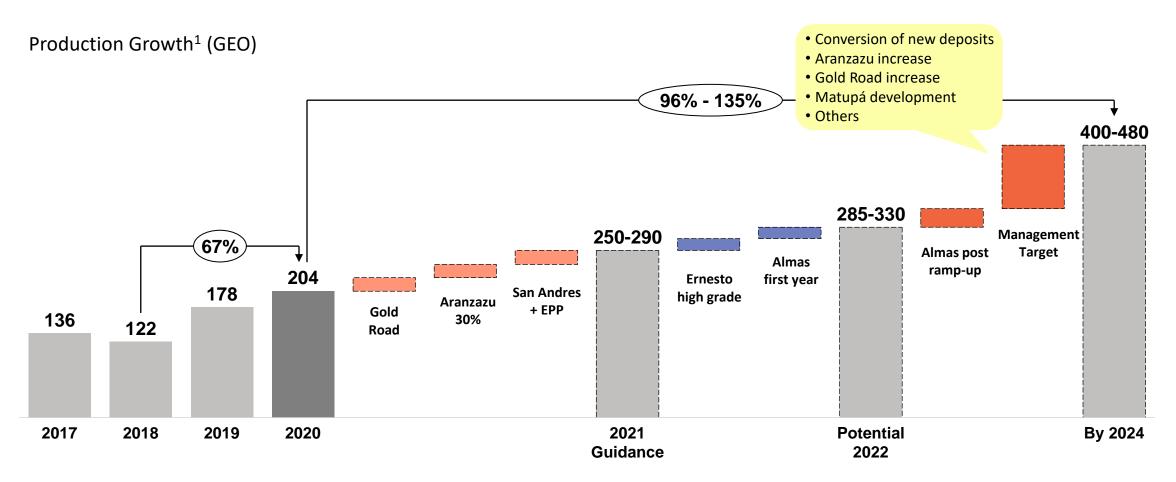
Pipeline for Growth

Source: Company. See Slides 19 and 20 of this presentation for further details with respect to the Resource and Reserve estimates disclosed herein. Notes: (1) Assets currently operational. (2) Asset to start construction within 2021. (4) Assets in advanced exploration phase with measured resources. (5) Care and maintenance / under exploration restart. (6) Asset in early exploration, without measured resources. (7) Based on average guidance figures for 2021. Gold equivalent calculated as the Cooper Concentrate revenues divided by gold realized prices, net of taxes. (8) As of March 31, 2020, based on tons of ore produced. Based on total Mineral Resources. (9) As of March 31, 2020, based on tons of ore produced. Based on P&P Mineral Reserves.

67% production increase since 2018 and expectation to more than double between 2020 and 2024





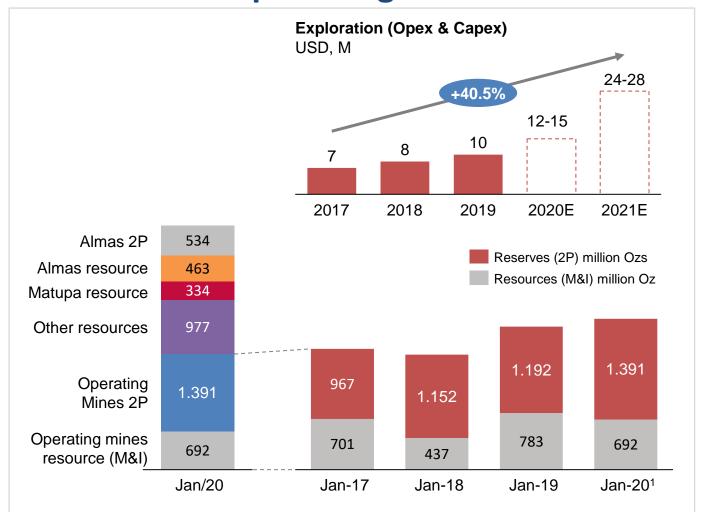


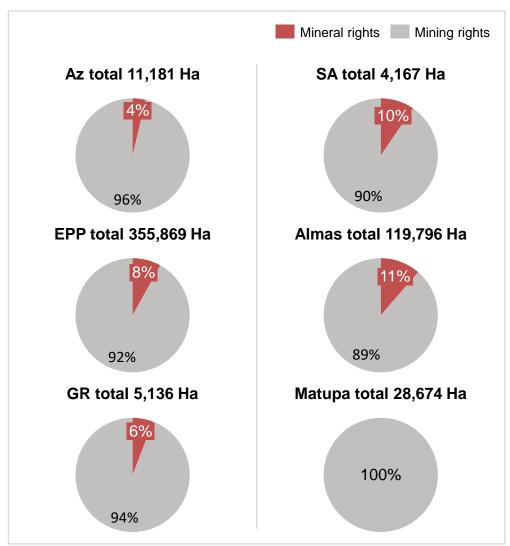
¹ Includes ounces capitalized from EPP projects in 2020

Our mineral rights are 10 x larger than the mining concessions. Important growth still to be unlocked









Excludes Aranzazu Copper.

See Slides 19 and 20 of this presentation for further details with respect to the Resource and Reserve estimates disclosed herein. Source: Company MRMR

Strong Balance Sheet & Share Performance

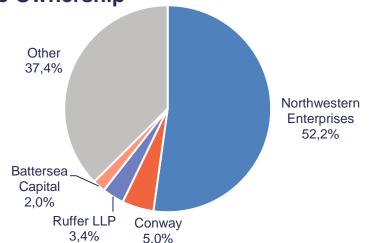




Capital Structure

| Tickers | TSX:ORA, B3:AURA33 |
|-------------------------------|------------------------|
| Share price (Jan 13, 2021) | C\$14.70 |
| 52-week trading range | C\$1.72 - C\$18.30 |
| Basic shares outstanding | 70.8M |
| Options | 3.4M ¹ |
| FD shares outstanding | 74.2M |
| Market capitalization (basic) | US\$817.8M |
| Cash (Sept. 30, 2020) | US\$85.7M |
| Debt (Sept. 30, 2020) | US\$67.8M ² |
| Enterprise value (basic) | US\$800.0M |

Share Ownership



Share Price and Average Daily Value Traded (Last 12 Months)



2020 Share Price Performance vs. Mid-Tier Gold Producers



Note: capital structure is shown inclusive of the recently closed IPO of Brazilian depositary receipts on the B3 and the 1:15 share division

^{1. 3,436,800} options outstanding with a weighted average exercise price of C\$1.69/share and a weighted average life of 5.5 years

^{2.} Comprised of various short and long-term loans largely with Brazilian financial institutions

Strong Management Team Supported by World-Class Board of Directors





Corporate Executives



Rodrigo Barbosa President & CEO +4 years at Aura



Kleber Cardoso Chief Financial Officer ~ 2 years at Aura



Sergio Castanho Chief Transformation Officer +3 years at Aura



Glauber Luvizotto Chief Operations Officer ~ 3 years at Aura

Education

















Experience







ATKearnev



McKinsey&Company



Heads of Operations



Julio Cesar Beraun Honduras +17 years of experience



Jorge Camargo Brazil +30 years of experience



Henrique Rodrigues Mexico +15 years of experience



Richmond Fenn US (Interim) +39 years of experience

Board of Directors



Paulo de Brito

Businessman with over 45 experience. companies in sectors such as mining, agriculture, and energy, trading.

Paulo de Brito Filho

Mr. Brito is CEO at Mineração Santa Elina and Director of Quanta Geracao, bringing his wide experience in minina industry.



Stephen Keith

Appointed director August 2011, Mr. Keith has worked on projects many countries. concentration in Latin America.



Richmond Fenn

Mr. Fenn brings to Aura 39 years of experience in operations in North and South America, Africa and Papua New Guinea.



Philip Reade

Appointed as director in May 2017. Mr. Reade has over 20 years of business experience, mostly as an investor and as an entrepreneur.



Fabio Ribeiro

Appointed director in April 2020. Extensive knowledge of technology and closely follows cutting ventures.



Bruno Mauad

Appointed director October 2020, Mr. Mauad is partner of Kapitalo Investimentos, with large experience in important private equity firms.

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Compelling Value



- Aura trades at a discount compared to the average midtier gold producer on a P/NAV, P/CF and EV/resource basis
- Aura should trade at a sizable premium given its:
 - Bottom quartile cash costs
 - Diversified portfolio of gold mines and projects
 - Class-leading production growth profile
 - Strong balance sheet

P/CF (2021E) Multiples of Mid-Tier Gold Producers



Source: Capital IQ. Market prices are shown as of January 13, 2021

P/NAV Multiples of Mid-Tier Gold Producers



EV/Resource of Mid-Tier Gold Producers (US\$/oz AuEq)





Four cash flow generating mines in multi jurisdiction (Brazil, Mexico, Honduras and USA)

Pipeline in execution expected to grow annual gold production by 40%-60% until 2022 and more than double it until 2024

Growth will come combined with Cost Reduction

Strong Balance Sheet and cash generation will combine Growth with dividend yield

> Attractively valued with potential for a material re-rating as we execute our sector-leading production growth plans





Appendix

NI 43-101 Compliant Mineral Reserves



| Gold | Proven | | | Probable | | | Total P&P Reserves | | |
|----------------------------|------------|-------------|-----------------|------------|-------------|--------------------|--------------------|----------------|-----------------|
| Mine/Project | Tonnes | Grade (g/t) | Contained (oz) | Tonnes | Grade (g/t) | Contained (oz) | Tonnes | Grade (g/t) | Contained (oz) |
| Aranzazu ¹ | 1,494,000 | 0.82 | 40,000 | 2,887,000 | 0.90 | 83,000 | 4,381,000 | 0.87 | 123,000 |
| San Andrés ¹ | 25,373,000 | 0.54 | 442,000 | 34,297,000 | 0.50 | 549,000 | 59,670,000 | 0.52 | 991,000 |
| EPP ¹ | 175,850 | 1.57 | 8,874 | 5,814,998 | 1.45 | 271,044 | 5,951,040 | 1.45 | 277,444 |
| Almas ² | 1,275,233 | 0.90 | 36,900 | 14,353,179 | 0.92 | 422,915 | 15,628,412 | 0.92 | 459,815 |
| São Francisco ¹ | 11,600 | 1.45 | 167 | 41,400 | 0.76 | 1,010 | 53,000 | 0.69 | 1,177 |
| Total Gold | 31,774,951 | 0.65 | 667,341 | 54,334,990 | 0.72 | 1,259,460 | 86,107,941 | 0.70 | 1,926,801 |
| Copper | | Proven | | | Probable | | | Total P&P Rese | rves |
| Mine/Project | Tonnes | Grade (%) | Contained (lbs) | Tonnes | Grade (%) | Contained (lbs) | Tonnes | Grade (%) | Contained (lbs) |
| Aranzazu ¹ | 1,494,000 | 1.60 | 52,796,000 | 2,887,000 | 1.62 | 102,820,000 | 4,381,000 | 1.61 | 155,616,000 |
| Silver | Proven | | Probable | | | Total P&P Reserves | | | |
| Mine/Project | Tonnes | Grade (g/t) | Contained (oz) | Tonnes | Grade (g/t) | Contained (oz) | Tonnes | Grade (g/t) | Contained (oz) |
| Aranzazu³ | 1,494,000 | 17.18 | 825,000 | 2,887,000 | 18.23 | 1,692,000 | 4,381,000 | 17.87 | 2,518,000 |

Notes: (1) See March 3, 2020 news release for additional details. (2) See February 3, 2021 news release for additional details. (3) The Mineral Reserve estimates were prepared in accordance with the CIM Definition Standards for Mineral Resources and Mineral Reserves, adopted by the CIM Council on May 10, 2014, and the CIM Estimation of Mineral Resources and Mineral Reserves Best Practice Guidelines, adopted by CIM Council on November 23, 2003, using geostatistical and/or classical methods, plus economic and mining parameters appropriate to the deposit. Mineral Reserves are the economic portion of the Measured and Indicated Mineral Reserves estimates include mining dilution and mining recovery. Mining dilution and recovery factors vary with specific reserve sources and are influenced by several factors including deposit type, deposit shape deposit shape deposit shape and mining methods. The estimate of Mineral Reserves may be materially affected by environmental, permitting, legal, marketing, or other relevant isolated. The estimate of Mineral Reserves may be materially affected by environmental, permitting, legal, marketing, or other relevant isolated. The estimate of Mineral Reserves may be materially affected by environmental, permitting, legal, marketing, or other relevant isolated. Permitting, legal, marketing, or other relevant isolated with severe sources and are influenced by several factors include mining dilution and mining recovery. Mining dilution and mining dilution and mining recovery. Mining dilution and released and located Mineral Reserves may be materially affected by environmental and permitting, legal, marketing, or other legal, and the legal release and lega

NI 43-101 Compliant Mineral Resources



| Gold | | Measured & Indicate | ed | Inferred | | | |
|------------------------------|----------------------|---------------------|-----------------|----------------|-------------|-----------------|--|
| Mine/Project | Tonnes | Grade (g/t) | Contained (oz) | Tonnes | Grade (g/t) | Contained (oz) | |
| Aranzazu ^{1,2} | 11,016,000 | 1.09 | 388,000 | 5,674,000 | 1.28 | 234,000 | |
| San Andrés ^{1,2} | 81,627,000 | 0.51 | 1,338,000 | 7,752,000 0.78 | | 196,000 | |
| EPP ^{1,2} | 5,030,580 | 2.21 | 357,300 | 1,919,500 2.04 | | 125,730 | |
| Almas ^{1,2,3} | 23,250,920 | 1.00 | 745,445 | 6,084,330 2.08 | | 406,370 | |
| São Francisco ^{1,2} | 878,000 | 0.81 | 22,910 | 119,100 0.68 | | 26,000 | |
| Gold Road ^{2,3,5} | | | | 887,227 | 6.84 | 214,000 | |
| Matupa ^{1,2} | 9,678,370 | 1.07 | 332,400 | 62,400 | 0.80 | 1,600 | |
| Tolda Fria ^{1,2} | 40,000 | 3.89 | 5,000 | 12,370,000 | 2.38 | 947,000 | |
| Total Gold | 132,200,534 | 0.92 | 3,205,730 | 34,868,557 | 1.92 | 2,150,700 | |
| Copper | Measured & Indicated | | | Inferred | | | |
| Mine/Project | Tonnes | Grade (%) | Contained (lbs) | Tonnes | Grade (g/t) | Contained (lbs) | |
| Aranzazu ^{1,2} | 11,016,000 | 1.61 | 390,117,000 | 5,674,000 | 1.77 | 221,081,000 | |
| Silver | Measured & Indicated | | | | Inferred | | |
| Mine/Project | Tonnes | Grade (g/t) | Contained (oz) | Tonnes | Grade (g/t) | Contained (oz) | |
| Aranzazu ^{2,3,6} | 11,016,000 | 20.11 | 7,124,000 | 5,674,000 | 23.11 | 4,211,000 | |

Notes: (1) See March 3, 2020 news release for additional details. (2) Mineral Resources are inclusive of Mineral Resources that are not Mineral Reserves do not have demonstrated economic viability. (3) See February 3, 2021 news release for additional details. (4) The Mineral Resource estimates were prepared in accordance with the CIM Definition Standards for Mineral Resources and Mineral Reserves, adopted by the CIM Council on May 10, 2014, and the CIM Estimation of Mineral Resources and Mineral Reserves Best Practice Guidelines, adopted by CIM Council on November 23, 2003, using geostatistical and/or classical methods, plus economic and mining parameters appropriate to the deposit. The estimate of Mineral Resources may be materially affected by environmental, permitting, legal, marketing, or other relevant issues. Contained metal figures may not add due to rounding. (5) Please see the technical report dated May 3, 2018, titled "NI 43-101 Technical Report, Preliminary Economic Assessment of the Gold Road Mine, Arizona, USA" prepared for Soma Gold Corp. (formerly Para Resources Inc., the vendor of the Gold Road Project, or Para Resources) by RPM Global. The effective date of the Mineral Resources presented is December 31, 2019, with exception of Gold Road, with effective date May 3, 2018. (6) Please see the technical report with an effective date of January 31, 2018, and entitled "Feasibility Study of the Re-Opening of the Aranzazú Mine, Zacatecas, Mexico," prepared for Aura Minerals by F. Ghazanfari, P.Geo. (Farshid Ghazanfari Consulting), A. Wheeler, C.Eng. (Independent Mining Consultant), C. Connors, RM-SME (Aura Minerals Inc.), B. Dowdell Mining Limited), P. Cicchini P.E. (Call & Nicholas, Inc.), G. Holmes, P.Eng. (Jacobs Engineering), B. Byler, P.E. (Wood Environment and Infrastructure Solutions), C. Scott, P.Eng. (SRK Canada), D. Lister, P.Eng. (Altura Environmental Consulting), F. Cornejo, P.Eng. (Aura Minerals Inc.). The effective date of the Mineral Resources presented is December 31, 2019, with excepti

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Disclaimer: Technical Reports



- The technical report with an effective date of January 31, 2018, and entitled "Feasibility Study of the Re-Opening of the Aranzazú Mine, Zacatecas, Mexico," prepared for Aura Minerals by F. Ghazanfari, P.Geo. (Farshid Ghazanfari Consulting), A. Wheeler, C.Eng. (Independent Mining Consultant), C. Connors, RM-SME (Aura Minerals Inc.), B. Dowdell, C.Eng. (Dowdell Mining Limited), P. Cicchini P.E. (Call & Nicholas, Inc.), G. Holmes, P.Eng. (Jacobs Engineering), B. Byler, P.E. (Wood Environment and Infrastructure Solutions), C. Scott, P.Eng. (SRK Canada), D. Lister, P.Eng. (Altura Environmental Consulting), F. Cornejo, P.Eng. (Aura Minerals Inc.);
- The technical report dated July 2, 2014, with an effective date of December 31, 2013, and entitled "Mineral Resource and Mineral Reserve Estimates on the San Andrés Mine in the Municipality of La Union, in the Department of Copan, Honduras" prepared for Aura Minerals by Bruce Butcher, P.Eng., former Vice President, Technical Services, Ben Bartlett, FAusiMM, former Manager Mineral Resources and Persio Rosario, P. Eng., former Principal Metallurgist;
- The technical report dated January 13, 2017, with an effective date of July 31, 2016, and entitled "Feasibility Study and Technical Report on the EPP Project, Mato Grosso, Brazil" prepared for Aura Minerals by a group of third-party consultants, including P&E Mining Consultants Inc., MCB Brazil and Knight Piesold Ltd.; and
- The technical report dated August 9, 2016, authored by Richard Kehmeier, C.P.G. and Paul Gates, P.E. of RPM and titled "Updated Feasibility Study Technical Report for the Almas Gold Project, Almas Municipality, Tocantins, Brazil".
- The technical report dated May 3, 2018, titled "NI 43-101 Technical Report, Preliminary Economic Assessment of the Gold Road Mine, Arizona, USA" prepared for Soma Gold Corp. (formerly Para Resources Inc., the vendor of the Gold Road Project, or Para Resources) by RPM Global;
- The technical report dated September 30, 2011, authored by J.Britt Reid, P.Eng, Bruce Butcher, P.Eng, Chris Keech, P.Geo and titled "Resource and Reserve Estimates on The São Francisco Mine, in the municipality of Vila Bella De Santissima Trindade, State of Mato Grosso Brazil";
- The technical report dated February 12, 2010, authored by Ronlad Simpson, P.Geo (GeoSim Service Inc.), Susan Poos, P.E and Micheal Ward C.P.G (Marston & Marston, Inc.) and Kathy Altman P.E, PhD, (Samuel Engineering Inc.) and titled Technical Report and Preliminary Resource Estimate on the Guaranta Gold Project, State of Mato Grosso, Brazil"; and
- The technical report dated May 31, 2011, authored by W.J.Crowl, R.G, and Donald Hulse, P.Eng, and titled "NI 43-101 Report on The Tolda Fria Project, Manizales, Colombia".

There is no certainty that the mine plans and economic models contained in any of the reports will be realized. Readers are further cautioned that mineral resources that are not mineral reserves do not have demonstrated economic viability. Readers are also advised to refer to the latest annual information form and technical reports of the Company as well as other continuous disclosure documents filed by the Company available at www.sedar.com, for detailed information (including qualifications, assumptions and notes set out accordingly) regarding the mineral reserve and mineral resource information contained in this document.

Leading Gold Production Growth Profile

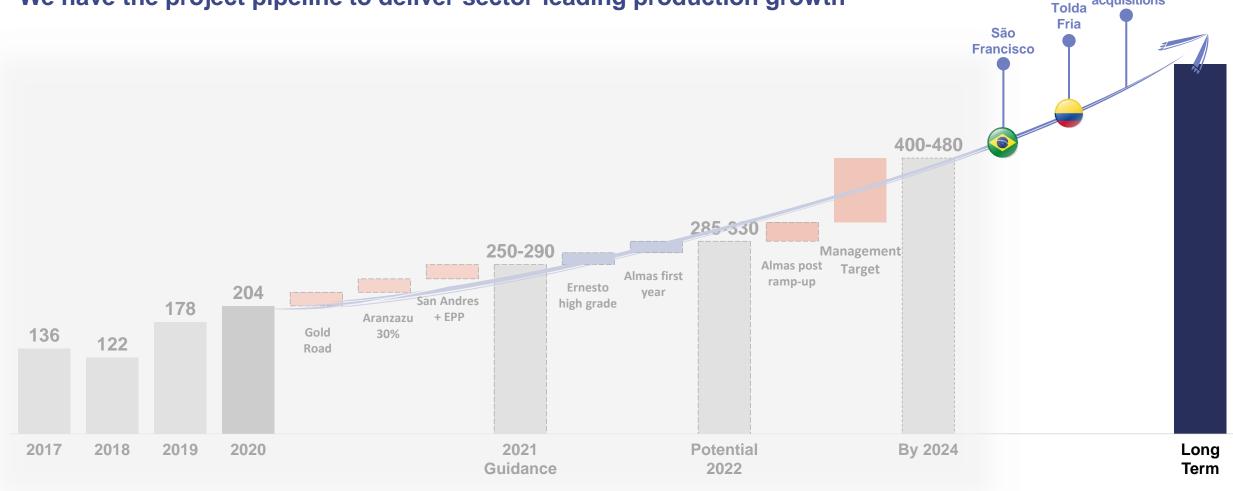




Opportunistic

acquisitions





^{1.} Gold equivalent conversion calculated as copper concentrate revenues divided by gold prices net of taxes

Ramping Up Exploration at Many Projects



Aranzazu: Glory Hole Skarn⁽¹⁾

- Airborne magnetics indicates it may be open a further 500 to 700 m down-dip of inferred resources
- Recent step-out 220 m down dip of inferred resource intersected 10.0 m at 1.70% Cu, 0.93 g/t Au and 35.7 m g/t Ag
- Infill drill result with good grades and thickness, was elected Top 3 drill hole on Opaxe World Ranking in August 2020

EPP: Bananal Target⁽²⁾

- Excellent drill results released early this year. Results include 61.65 m at 1.11 g/t Au (including 9.75 m at 3.81 g/t Au), 7 m at 16.27 g/t Au, 31 m at 3.24 g/t Au and 9 m at 10.94 g/t Au
- · Conducting an aggressive infill drill program aimed at expanding resources and upgrading to reserves

San Andrés

- Conducting a 4,500 m, 80-shallow hole drill program aimed at upgrading inferred resources to reserves
- Conducting an extensive regional exploration program across five large targets (initial results are promising)

Gold Road⁽³⁾

- Conducting a 33-hole, 4,300 m infill drill program to updated inferred resources to the M&I category
- Highlights from first four holes include 3.7 m at 6.26 g/t Au, 2.3 m at 10.6 g/t Au, 3.0 m at 5.79 g/t Au and 2.7 m at 11.25 g/t Au

Other Projects

- Almas: conducting feasibility studies for a potential construction decision in early 2021
- Matupá: strategy is to advance on metallurgy and mine plan in early 2021 to convert ~330K oz Au of M&I resources
 to reserves
- São Francisco: conducting early-stage exploration activities to discover new deposits for a future potential restart

Notes: (1) See August 22, 2020 news release for additional details. (2) See February 12, 2020 news release for additional details. (3) See July 14, 2020 news release for additional details.

Strong Management Culture





Guiding Principles



Talent & Performance



Focus on Results



Planning

Management Tools

- 1. Talent Management
 - 9-BOX; 360 assessment
- 2. Variable compensation
 - Few targets aggressive compensation
- 3. PMO for Improvement Initiatives
 - Focus on 10-15 initiatives that will make the difference
- 4. Process improvement/design
 - PDCA
- 5. Operational and Financial bridges
 - Action plans from results
- 6. Control Tower for Capital Projects
 - Minimum cash flow
- 7. Business and People Cycle
 - Stretch Targets cascaded down

Sample Dashboards & Reports

87 leaders evaluated last cycle in 4 geographies

