

CAPITAL MARKETS EVENT

CENTAMIN 

# UNLOCKING CENTAMIN'S POTENTIAL

DECEMBER 2020



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Refer to the Company's annual results 2019, for further discussion of the extent to which the estimate of mineral resources/reserves may be materially affected by any known environmental, permitting, legal, title, taxation, socio-political, or other relevant issues.

Information of a scientific or technical nature in this presentation including but not limited to the mineral reserve and resource estimates, was prepared by and under the supervision of Group Qualified Person(s) and independent Qualified Person(s) as below:

### Sukari Gold Mine, Egypt

- Mineral Reserve (open pit) - Quinton de Klerk of Cube Consulting Pty Ltd
- Mineral Reserve (underground) - Adrian Ralph of Cube Consulting Pty Ltd
- Mineral resource (underground) - Mark Zammit of Cube Consulting Pty Ltd
- Mineral resource (open pit) - Arnold van der Heydyn of H&S Consultants Pty Ltd

### Doropo Project, Cote d'Ivoire – Rupert Osborn of H&S Consultants Pty Ltd

### ABC Project, Cote d'Ivoire – Rupert Osborn of H&S Consultants Pty Ltd

### Batie West Project, Burkina Faso – Don Maclean of Ravensgate Consultants Pty Ltd

A Qualified Person is as defined by the National Instrument 43-101 of the Canadian Securities Administrators.

The named Qualified Person(s) have verified the data disclosed, including sampling, analytical, and test data underlying the information or opinions contained in this presentation in accordance with standards appropriate to their qualifications.

Each Qualified Person consents to the inclusion of the information in this documents in the form and context in which it appears.

All Mineral Reserves and Mineral Resources for the Company have been estimated in accordance with the standards of the Canadian Institute of Mining, Metallurgy and Petroleum and NI 43-101. All Mineral Resources are reported exclusive of Mineral Reserves. Mineral Resources that are not Mineral Reserves do not have demonstrated economic viability.

# AGENDA

## 01 THE NEW CENTAMIN

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## 02 SUSTAINABILITY

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## 03 SUKARI

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## 04 DELIVERING GROWTH

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## 05 FINANCIAL STRATEGY

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# THE NEW CENTAMIN





# CLEAR AND CONSISTENT STRATEGY

CREATING OPPORTUNITY FOR PEOPLE THROUGH RESPONSIBLE MINING

VALUE  
MAXIMISATION  
AT SUKARI

GROWTH &  
DIVERSIFICATION

COMMITMENT  
TO STAKEHOLDER  
RETURNS

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SUSTAINABILITY

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GROWTH

FINANCIAL STRATEGY

# BUILDING BLOCKS

DELIVERING THE FULL POTENTIAL OF A WORLD CLASS OREBODY

**RIGHT PEOPLE,  
RIGHT PROCESSES**

**INVESTING FOR  
STABILITY AND  
CONSISTENCY**

**UNLOCKING SUKARI'S  
POTENTIAL**

**FOCUS ON  
SUSTAINABLE FREE  
CASH FLOW**

**PURSUING ORGANIC  
GROWTH**

**COMMITMENT TO  
SHAREHOLDER  
RETURNS**

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# RIGHT PEOPLE, RIGHT PROCESSES

TO DELIVER THE LONG TERM STRATEGY

## PEOPLE – SKILLS & EXPERIENCE



Strong governance framework

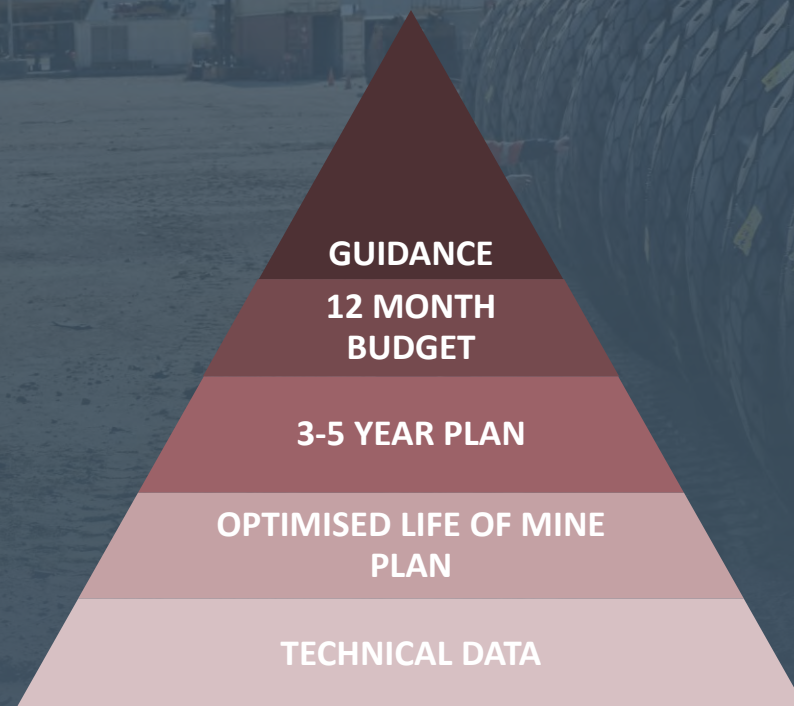


Strengthened management team



Empowered workforce

## PROCESSES – RIGOUR & DISCIPLINE



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# UNLOCKING SUKARI'S POTENTIAL

## PHASE 1 LIFE OF ASSET REVIEW – KEY INITIATIVES

OPPORTUNITIES	MEASURES	OUTCOMES
GEOLOGY	<ul style="list-style-type: none"> <li>Overhauled geological leadership team</li> <li>Restructured approach to geology and orebody stewardship</li> </ul>	<ul style="list-style-type: none"> <li>Maximise the orebody potential</li> </ul>
GEOTECHNICAL ENGINEERING	<ul style="list-style-type: none"> <li>Data collection programme completed</li> <li>Developing comprehensive mine engineering model</li> </ul>	<ul style="list-style-type: none"> <li>Confidence in mine planning</li> </ul>
MINING FLEXIBILITY	<ul style="list-style-type: none"> <li>120Mt open pit waste-mining contract (FY21-24)</li> <li>Annual +20% underground development (FY21-22)</li> </ul>	<ul style="list-style-type: none"> <li>Consistent delivery</li> </ul>
COST SAVINGS	<ul style="list-style-type: none"> <li>Multiple initiatives to improve operating efficiency and productivity</li> <li>Identified up to US\$100m<sup>1</sup> cost reduction opportunities</li> </ul>	<ul style="list-style-type: none"> <li>Improved cash flow</li> </ul>

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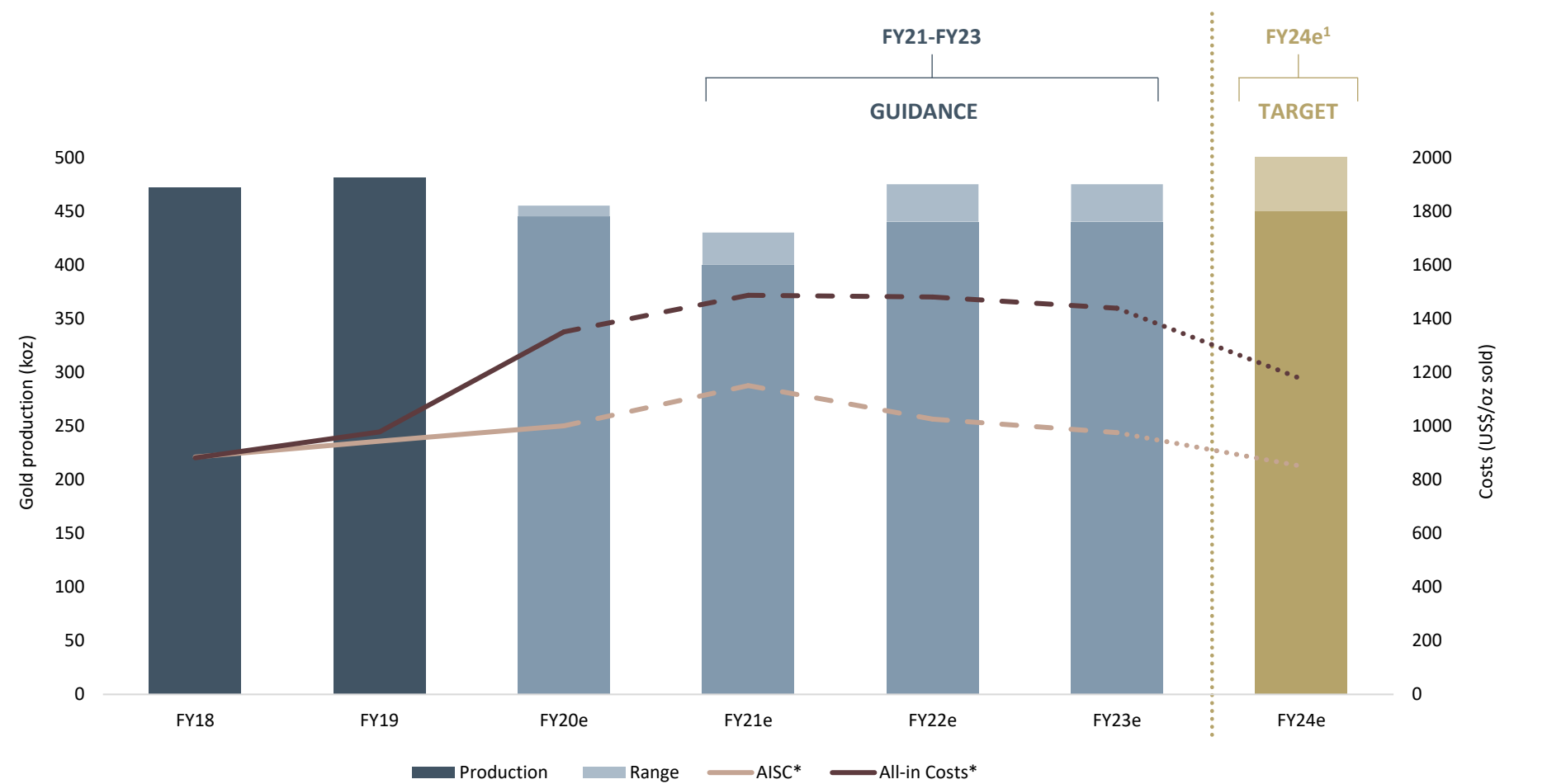
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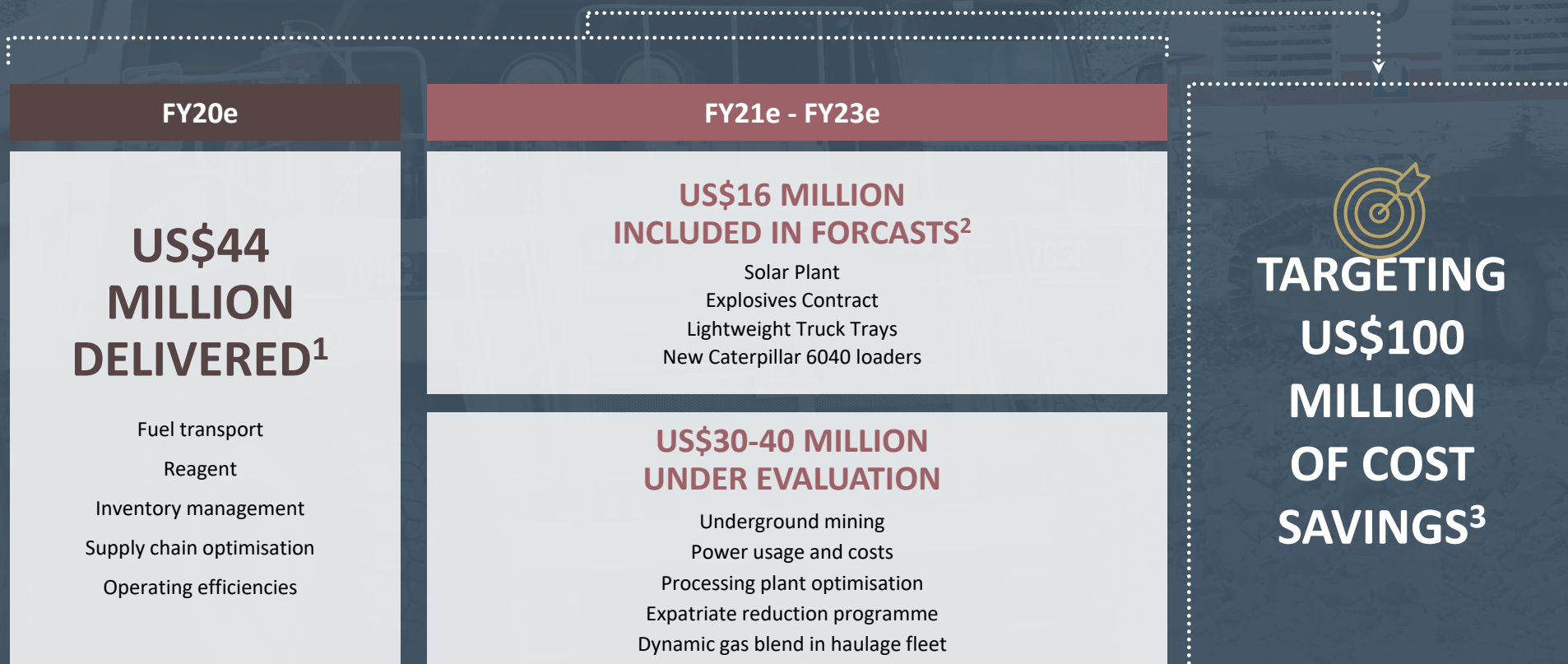
# INVESTING FOR STABILITY AND CONSISTENCY

## THREE YEAR PROGRAMME DELIVERING OPERATING EFFICIENCIES



# FOCUS ON SUSTAINABLE FREE CASH FLOW

## IMPROVING PROCESSES, REDUCING COSTS



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# ORGANIC GROWTH OPPORTUNITIES

## CREATING VALUE THROUGH THE DRILL BIT

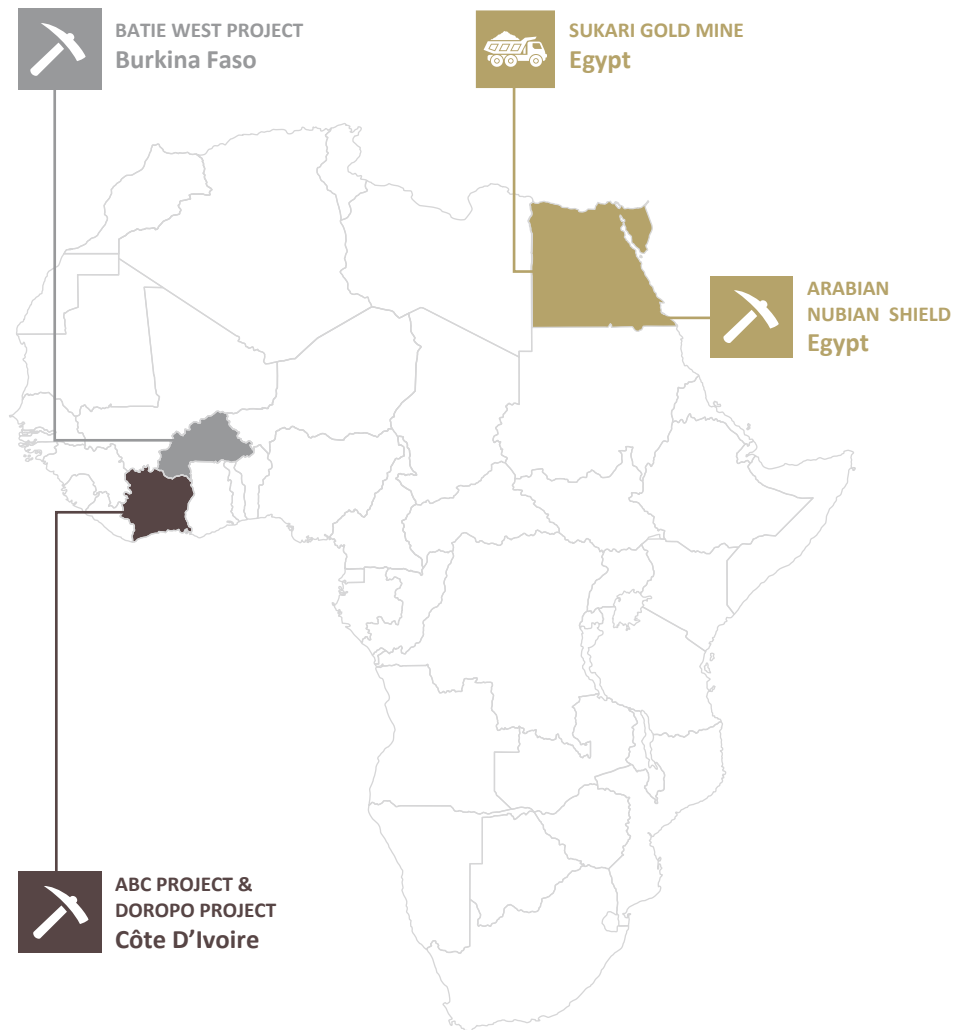
### EGYPT

- Sukari Underground
- Sukari Concession
- EMRA Bid Round



### WEST AFRICA

- Doropo, Cote d'Ivoire
- ABC, Cote d'Ivoire
- Batie West, Burkina Faso



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# COMMITMENT TO SHAREHOLDER RETURNS

## POSITIVE FREE CASH FLOW GENERATION SUPPORTS DIVIDEND STREAM

### CONSISTENT TRACK RECORD

- US\$638 million total dividends paid since 2014
- Equating to 79% of cumulative free cash flow

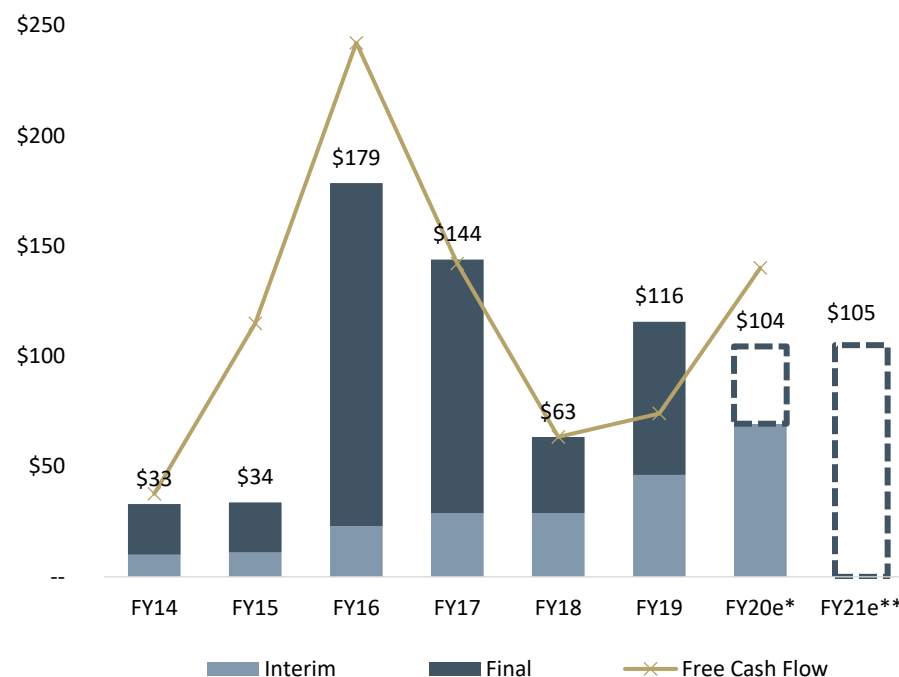
### FY20 FINAL DIVIDEND INTENTION

- On track to deliver FY20 FCF of US\$135-145 million
- 3 US cents per ordinary share, equating to US\$35 million
- Bringing total FY20 dividend to 9 US cents
- Totaling US\$104 million for FY20 dividend distributions

### CONFIDENCE TOWARDS FY21 DIVIDEND

- The Board intends to distribute a minimum of US\$105 million as the total FY21 dividend, subject to final approvals
- FY21 dividend covered by cash flow<sup>2</sup> at consensus gold prices
- The intention is for the dividend to be distributed as an interim and final dividend

### DIVIDEND DISTRIBUTIONS (US\$M)



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# ESTABLISHING A STRONG SUSTAINABILITY CULTURE

## REINFORCED LEADERSHIP UNDERPINNING COMMITMENT TO SUSTAINABILITY

### SUSTAINABILITY COMMITTEE

Sustainability Committee formed to support management and oversee sustainability practice and performance



### POLICY FRAMEWORK

Integrate Centamin's values and policy framework into the asset-level management systems



### EMPLOYEE DEVELOPMENT

Leadership development for our national workforce, including succession planning



### CLIMATE

Define targets and actions to reduce greenhouse gas emissions and safeguard water resources



### LOCAL ECONOMIC PARTICIPATION

Identify opportunities for greater local economic participation



### GENDER EQUALITY

Identify initiatives that increase diversity and inclusion across the workforce, supply chain and our areas of influence



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# HEALTH, SAFETY AND WELLBEING

## PEOPLE ARE OUR MOST VALUABLE ASSET

### HEALTH AND SAFETY CULTURE THAT AIMS FOR ZERO HARM

- Establish critical risk and control standards for the operation
- Visible safety leadership to reinforce a positive safety culture
- Focus on the physical and mental health and wellbeing of our workforce

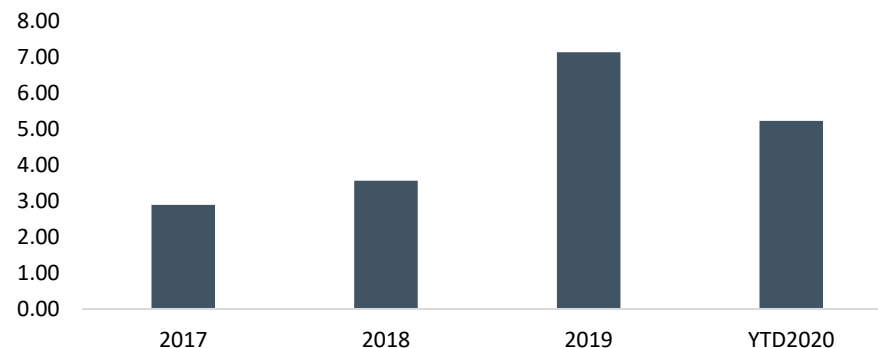
### ON TRACK TO ACHIEVE A 25% IMPROVEMENT IN 2020

- Reinforcement of leading indicators for safety
- Rollout of twelve critical risk and control standards
- Appointment of an on-site Chief Medical Officer

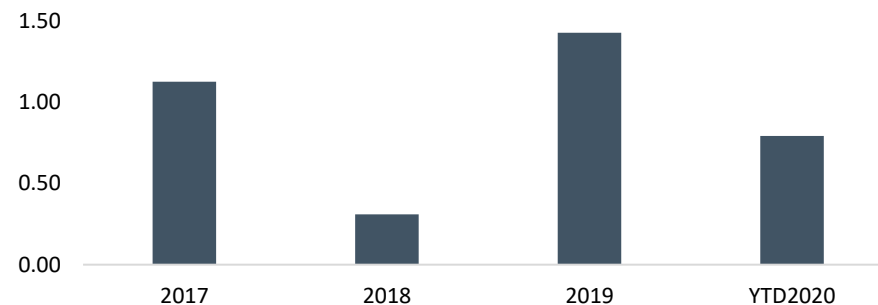
### COVID-19

- Proactive COVID-19 management plan implemented
- Comprehensive test & trace process in place
- No material disruption to operations

### TOTAL RECORDABLE INJURY FREQUENCY RATE<sup>1</sup>



### LOST TIME INJURY FREQUENCY RATE<sup>1</sup>



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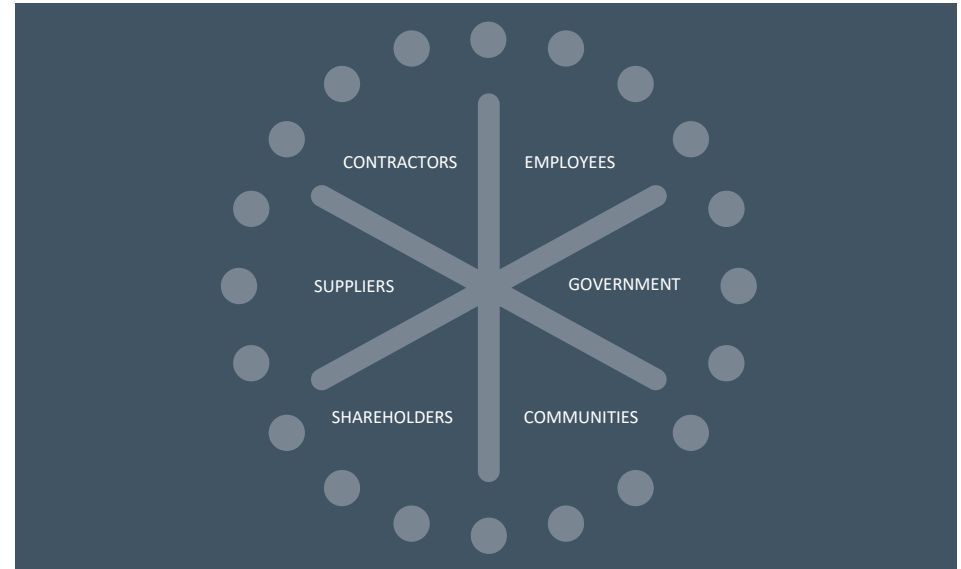
# STAKEHOLDER ENGAGEMENT

## 20 YEAR PARTNERSHIP WITH THE EGYPTIAN GOVERNMENT AND LOCAL COMMUNITIES

- Shared vision to develop the mining industry in Egypt
- Cumulative investment in Egypt of >US\$5.2bn<sup>1</sup>
- Foundation for continued success at Sukari and across further exploration across Egypt
- Significant direct and indirect local employer
- Dedicated in-country relationship managers
- Regular engagement with key government officials at all levels and in local communities



Martin Horgan, CEO and Tarek El-Molla, Egyptian Minister of Petroleum & Mineral Resources  
(Cairo, Egypt October 2020)



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GOLD MINE





# SUKARI GOLD MINE

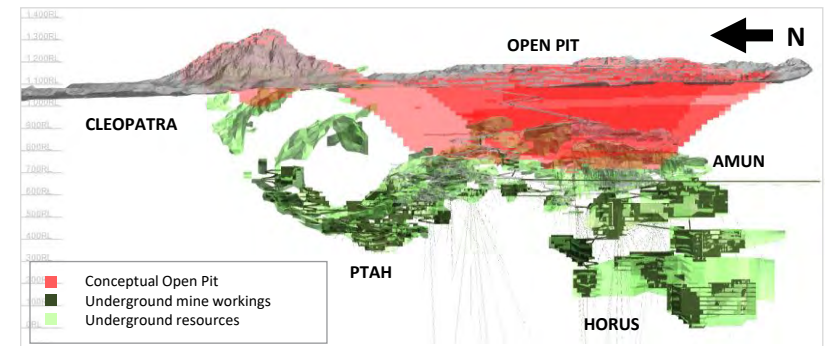
## A WORLD CLASS GOLD OREBODY IN THE ARABIAN NUBIAN SHIELD

### STABLE OPERATING ENVIRONMENT

- Excellent infrastructure
- Well educated, skilled workforce
- Fair fiscal terms: the Concession Agreement was ratified by Egyptian parliament as law 222 of 1994
- 12th year of gold production, producing 4.5Moz of gold to date

### TWO MINES; ONE ASSET

- Bulk tonnage, low grade open pit operation
- 1.5Mt pa higher grade underground operation
- 12.5Mt pa CIL processing plant



# APPROACH TO GEOLOGY

## STRENGTHENED AND RESTRUCTURED GEOLOGICAL LEADERSHIP

### UNDERSTANDING THE OREBODY

#### MINERAL RESOURCE MANAGEMENT

OREBODY STEWARDSHIP TO MAXIMISE RETURNS FOR STAKEHOLDERS

- Reinterpret existing data
- Upgrade resource management processes
- Build more robust resource models
- Integrate mine-to-mill planning
- Target reserve replacement

FY21-FY23:  
US\$20m pa expected spend on drilling and development

#### EXPLORATION

GREENFIELD EXPLORATION TARGETING NEW OREBODIES

- Maximise resource growth
- Systematic and disciplined exploration
- Evaluate known satellite resource deposit
- Generate new priority targets

FY21:  
US\$5-6m scheduled capital spend on Concession exploration

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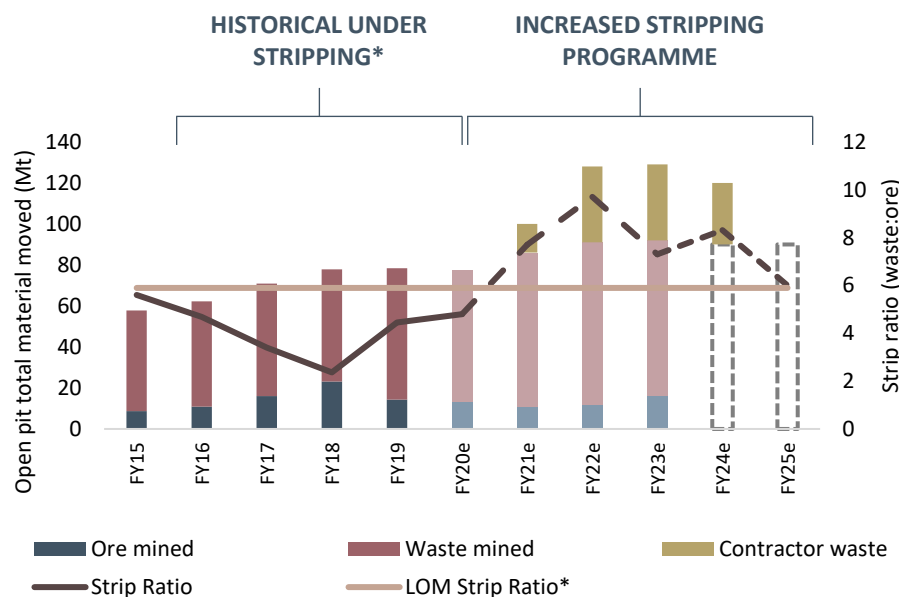
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# OPEN PIT MINING

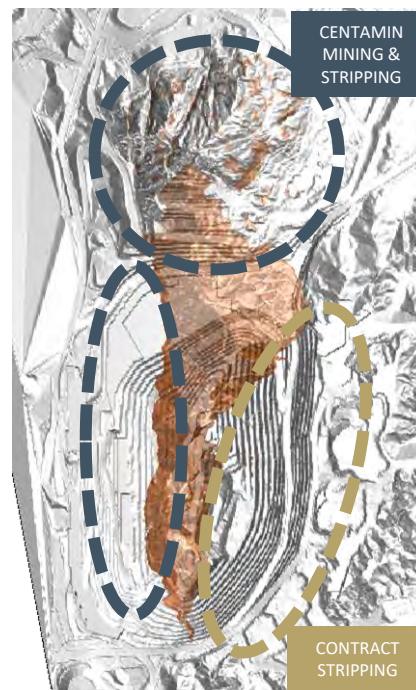
## ACCELERATED STRIPPING PROGRAMME TO IMPROVE OPERATIONAL FLEXIBILITY AND DELIVERY

- Dedicated contract-mining solution for four-year waste stripping programme for 120Mt on the East of the open pit
- Owner-operator fleet utilised for ore and waste mining on the North and West of the open pit

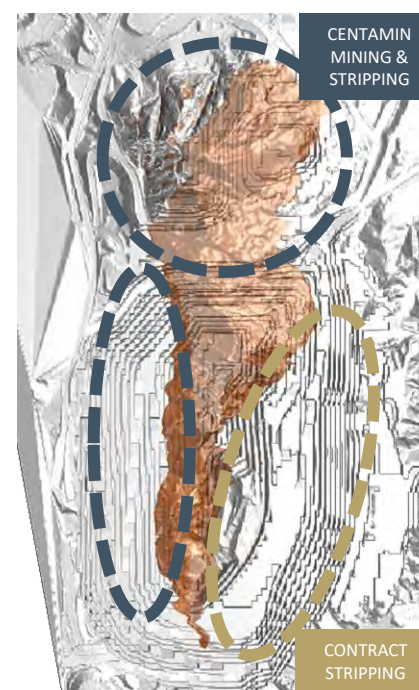


## OPEN PIT FY21-23 MINE PLAN (PLAN VIEW)

31 Dec 2020



31 Dec 2023



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# OPEN PIT

## INCREASED GEOTECHNICAL ENGINEERING PROGRAMME TO IMPROVE OPERATING CONFIDENCE

### OPEN PIT / UNDERGROUND INTERACTION

- Ground penetrating radar
- Paste fill plant
- Proactive planning

### OPEN PIT SLOPE DESIGN

- Stabilisation Stage 4 West wall
- Analysis on optimal slope angle for long term planning
- Mining of high grade buttresses'

### DATA & CLASSIFICATION

- Drilling and logging
- Structural mapping
- Rock mass classification
- Hydrogeology

### MODELLING & MONITORING

- Geotechnical and structural model
- Numerical modelling
- Radar and underground

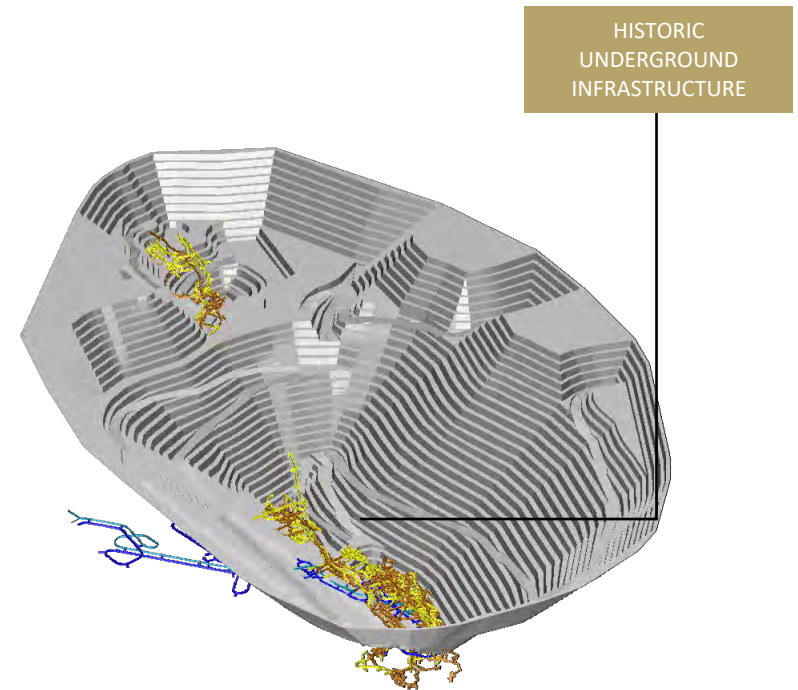
# OPEN PIT

## NAVIGATING THE OPEN PIT / UNDERGROUND INTERACTION

### OPERATIONAL PLANNING

- Open pit mining operations will increasingly interact with the original underground infrastructure
- This is incorporated into the open pit planning cycle
- Operational procedures in place:
  - Probe drilling ahead of production
  - Ground penetrating radar
  - Use of paste fill
- Technical information exchange with other mining operations experiencing open pit / underground interaction

### CONCEPTUAL FINAL PIT SHELL



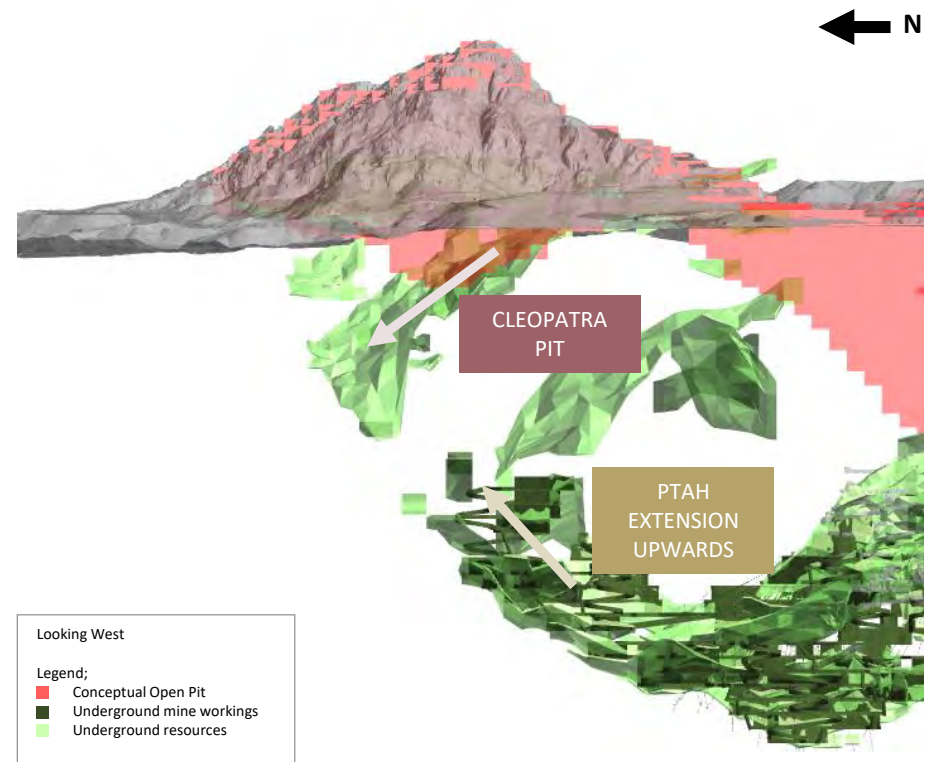
# OPEN PIT

## CLEOPATRA ZONE

### MINING FROM SURFACE

- Optimal extraction through open pit mining
- Second pit provides greater operational flexibility
- Waste stripping programme commences in 2021
- Low grade ore mining from 2022
- Potential for deeper zones to be exploited from underground mining

### SUKARI DEPOSIT LONG SECTION





# UNDERGROUND

## IMPROVED MINE PLANNING AND OPERATIONS DELIVERING RESULTS

### LONG-TERM MINING PLAN

- Focus on infrastructure development
- Greater mining flexibility operating multiple stopes

### COMPLETED STAGE 1 INFRASTRUCTURE UPGRADES

- Ventilation substantially improved
- Facilitates full 1.5Mt pa underground mining capacity

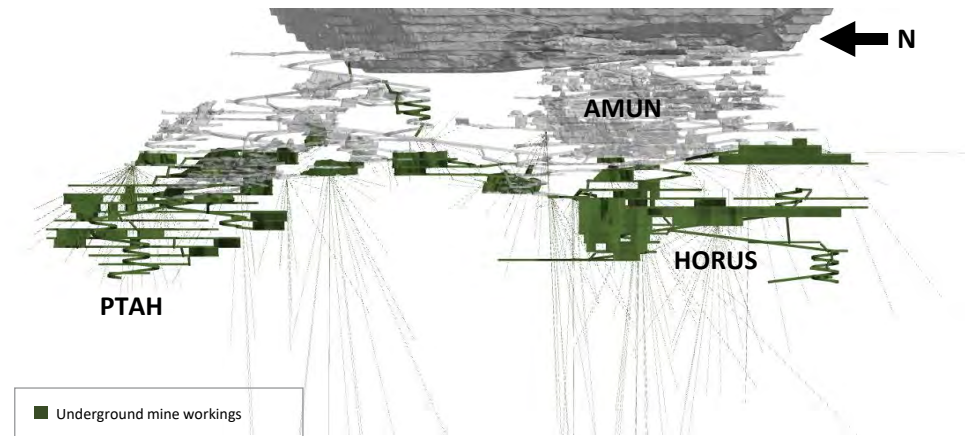
### IMPROVED MINING PRACTICES

- Reduced mining dilution
- Closer management of the contractors
- Increased grade control drilling
- Use of backfill

### LOA PHASE 2 OPPORTUNITIES

- Underground fleet optimisation to mining areas
- Contract renegotiation
- Shorten haulage into the open pit
- Increase mining capacity
- Productivity initiatives

### SUKARI UNDERGROUND FY21-23 MINE PLAN



# PROCESSING

## OPPORTUNITIES BEING ASSESSED AS PART OF LOA PHASE 2

### COST REDUCTION INITIATIVES

- Grind size vs. Recovery / Throughput vs. recovery
- Cyanide consumption
- Power costs & usage



LOWER COSTS

### EFFICIENCY IMPROVEMENTS

- Process control through mill automation
- Detox plant test work
- Trialing new liners on the ball mills



IMPROVED EFFICIENCY

### LEACHING LOW GRADE (“LLG”) STOCKPILES

- Test pad for LLG material
- +20Mt of LLG material
- Average grade of 0.4g/t



MONETISE LOW GRADE MATERIAL

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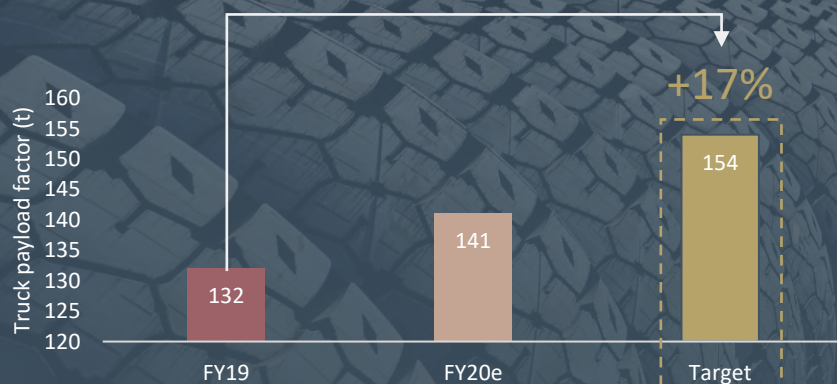
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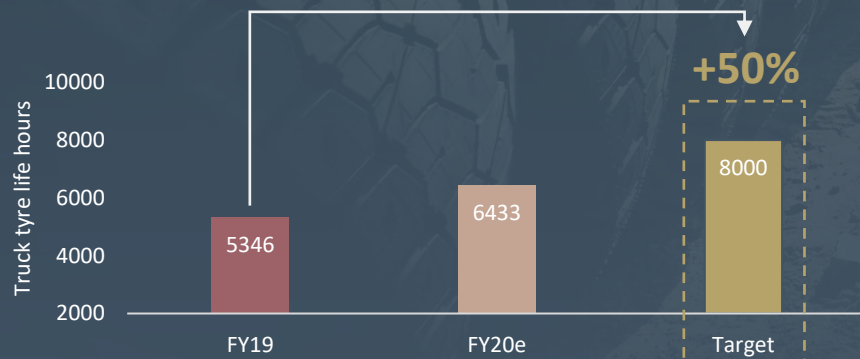
# IMPROVING OPERATING METRICS

CONTINUE TO DELIVER PRODUCTIVITY AND EFFICIENCY GAINS

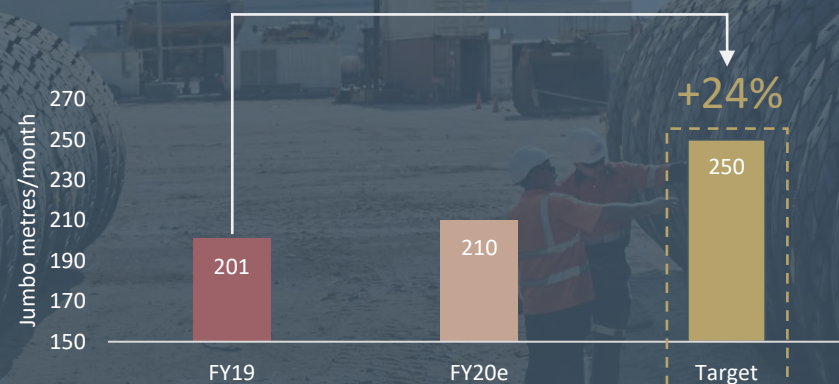
## OPEN PIT TRUCK PRODUCTIVITY



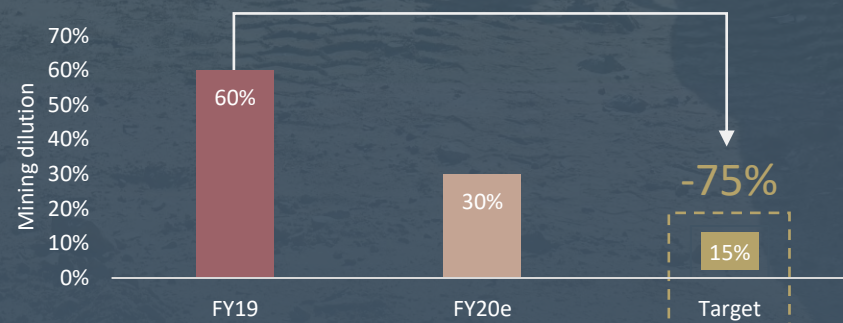
## OPEN PIT TRUCK EFFICIENCY



## UNDERGROUND PRODUCTIVITY



## UNDERGROUND MINING DILUTION



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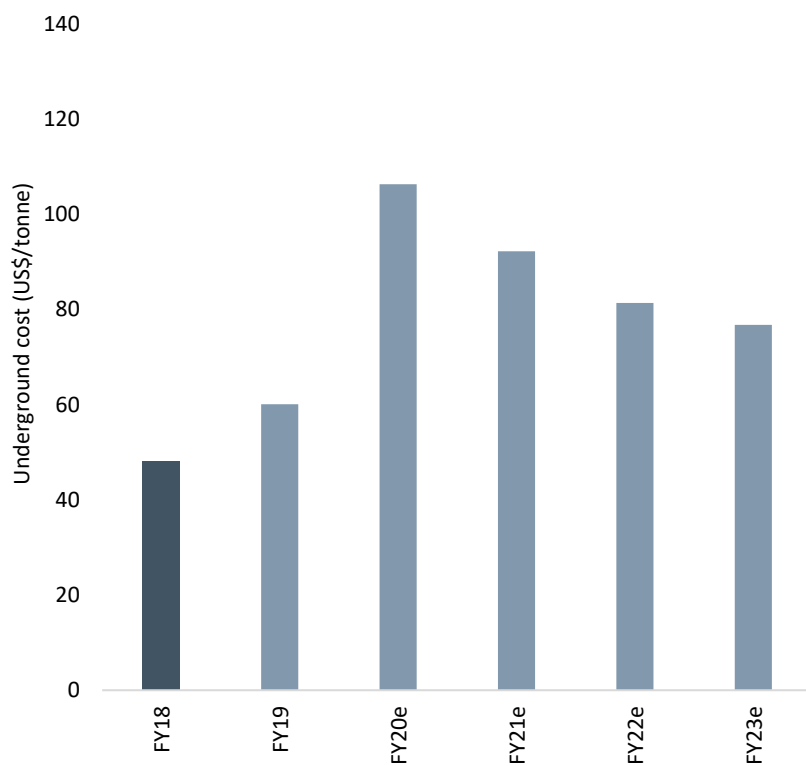
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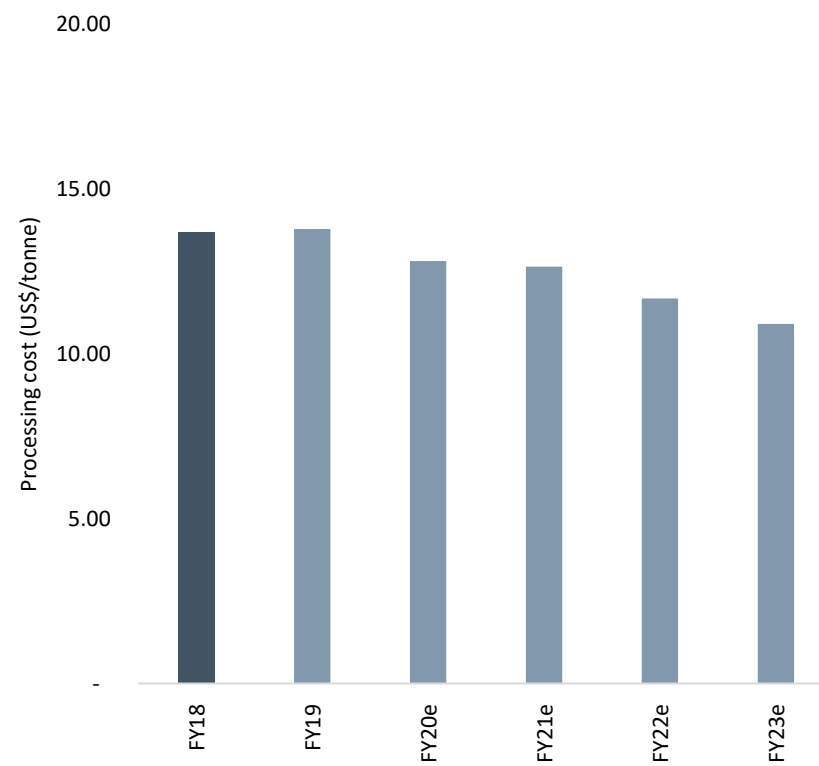
# IMPROVING OPERATING METRICS

## DRIVING CASH FLOW GENERATION

### UNDERGROUND COSTS PER TONNE (US\$)



### PROCESSING COSTS PER TONNE (US\$)



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# LOA PHASE 2 WORKSTREAMS UNDERWAY

## UNLOCKING FURTHER OPPORTUNITIES



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OPPORTUNITIES





# PURSUING GROWTH

## DRIVING VALUE THROUGH THE DRILL BIT

PROJECT	RESOURCE	STATUS	DELIVERY
SUKARI GOLD MINE (brownfield) EGYPT	11MOZ M&I	5 YEAR EXPLORATION PROGRAMME	2021 onward
SUKARI TENEMENT (greenfield) EGYPT	PRIORITY TARGETS FOR SATELITE MILL FEED	5 YEAR EXPLORATION PROGRAMME	FY21 onward
EMRA BID ROUND (greenfield) EGYPT	PRIORITY TARGETS FOR SATELITE MILL FEED	SUBJECT TO AGREEING FISCAL TERMS	FY21 onward
DOROPO COTE D'IVOIRE	2.4MOZ M&I	PRE-FEASIBILITY MRE UPDATE	Q1 2021
ABC COTE D'IVOIRE	0.7MOZ M&I	EXPLORATION MRE UPDATE	Q1 2021
BATIE WEST BURKINA FASO	1.9MOZ M&I	FEASIBILITY SUBJECT TO LICENSE NEGOTIATIONS	H1 2021

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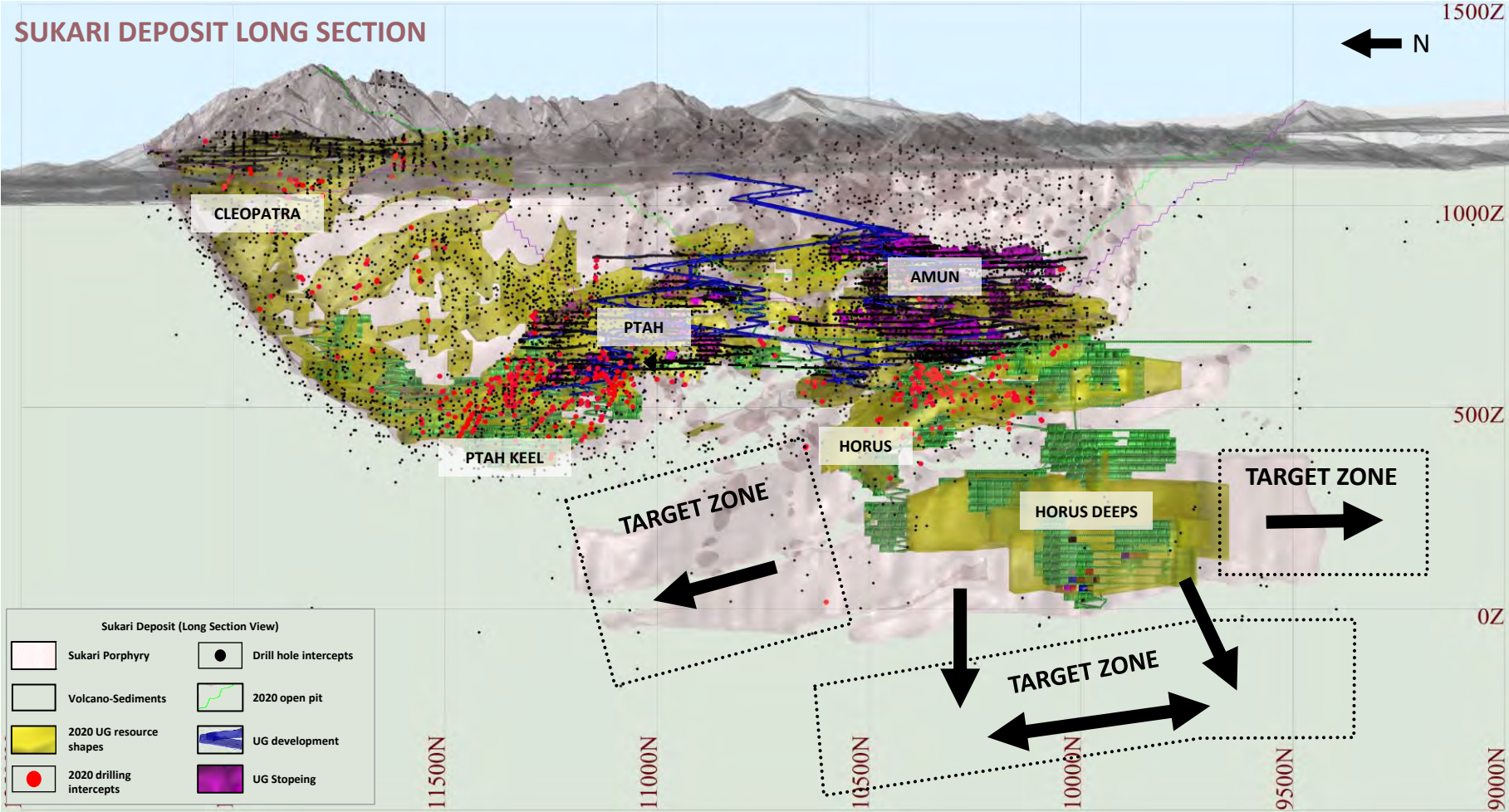
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# SUKARI UNDERGROUND POTENTIAL

## 5 YEAR DRILLING PROGRAMME AT DEPTH





# SUKARI GOLD MINE TENEMENT

## COMPREHENSIVE SURFACE EXPLORATION OF 160KM2 CONCESSION

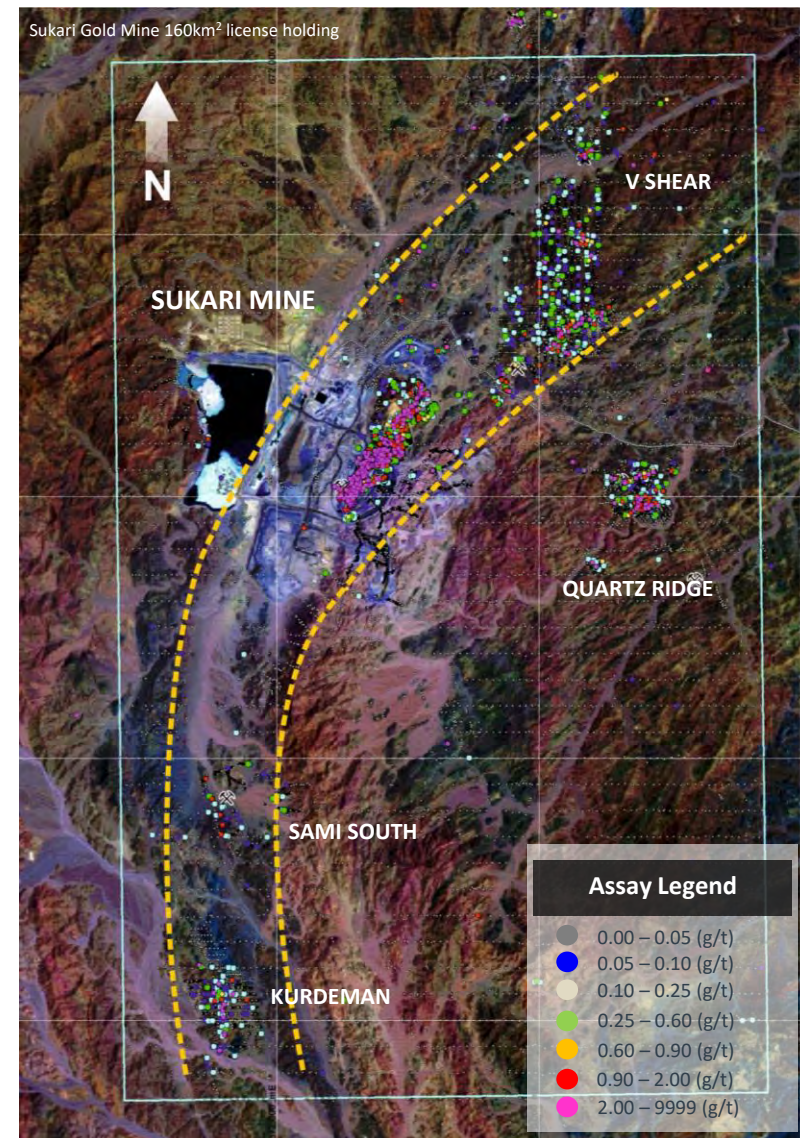
### OVERALL OBJECTIVE:

Define additional resources & reserves across the concession



### 2021 SURFACE EXPLORATION BUDGET: US\$6-7 MILLION

- Geological reviews and resource estimates for priority targets
- Reconnaissance geochemical exploration
- Airborne geophysics using magnetic, radiometric and electromagnetic (VTEM/ZTEM) techniques (under application)
- Systematic drill testing of targets – up to 20,000m of RC drilling and 2,500m of core drilling



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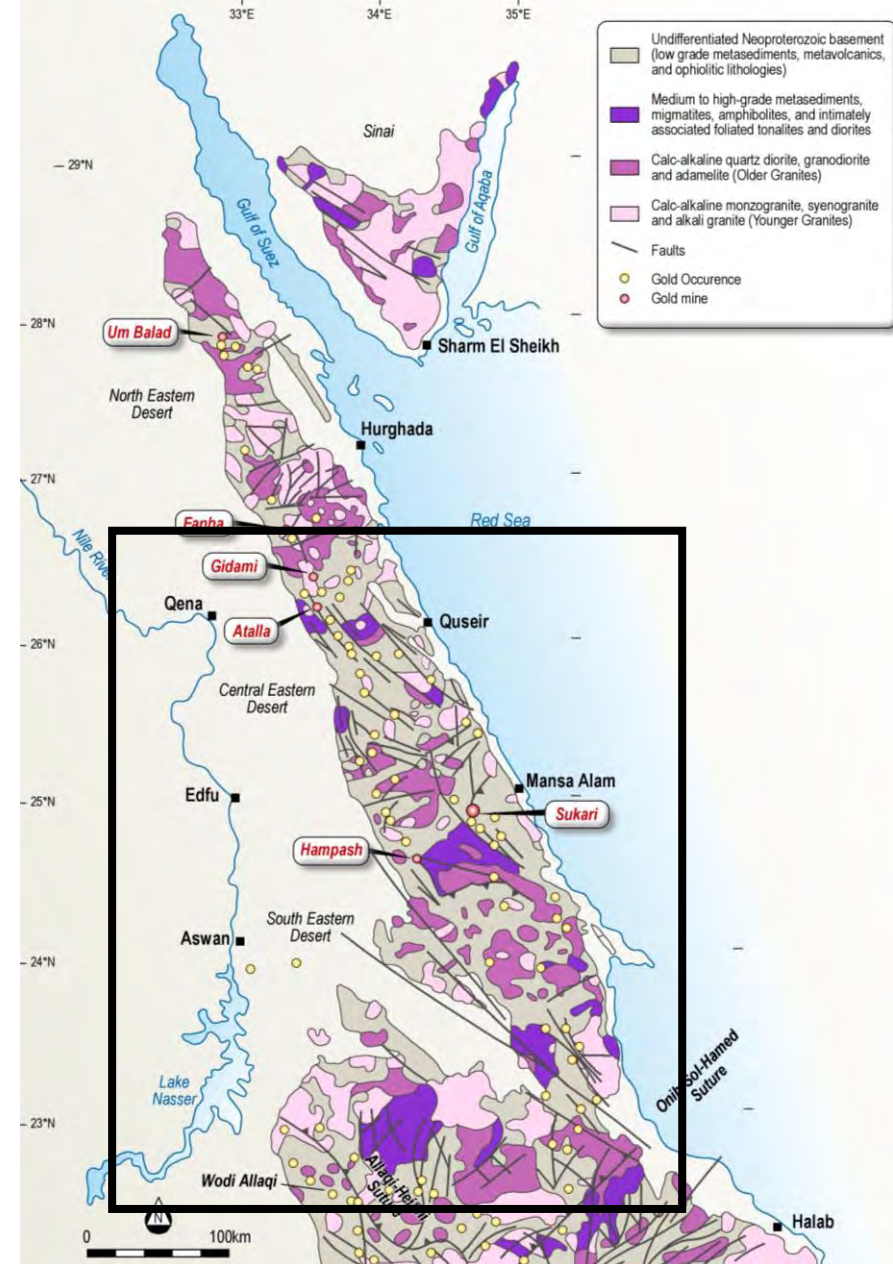
FINANCIAL STRATEGY



# ARABIAN NUBIAN SHIELD

## UNDEREXPLORED GOLD BELT

- The Arabian Nubian Shield is one of the world's great gold provinces
- EMRA exploration bid round launched in March 2020 covering the Eastern Desert
- Centamin submitted a number of applications seeking both satellite feed and standalone resource opportunities
- Minister of Petroleum announced provisional bid winners in November 2020 - Centamin included
- Centamin remain ready to conclude negotiations and commence work in short time frame



NEW CENTAMIN

SUSTAINABILITY

SUKARI

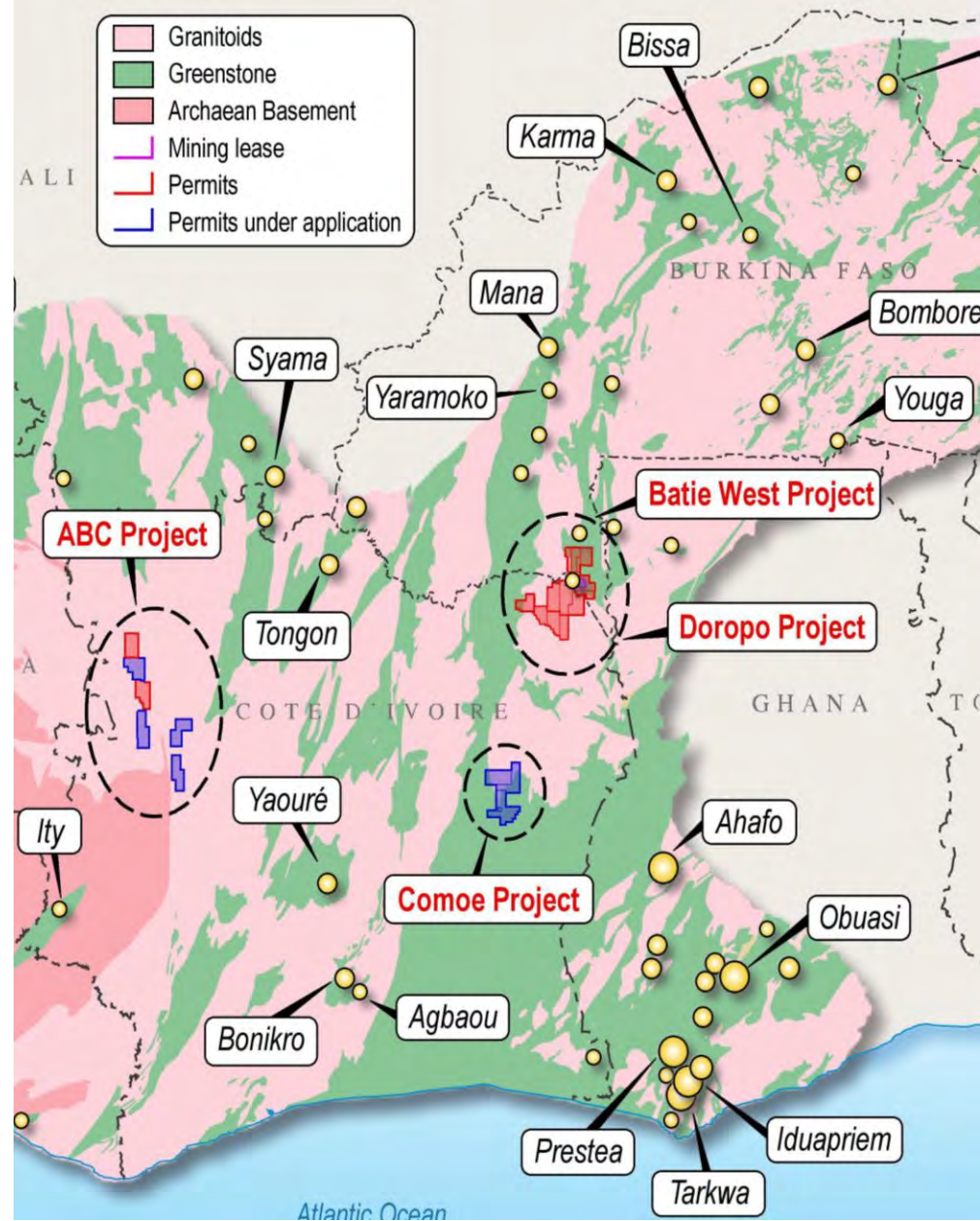
GROWTH

FINANCIAL STRATEGY

# WEST AFRICA

## EXPLORATION REVIEW UNDERWAY

- Dedicated project team with significant West African gold experience
- Targeting a pathway to reserves
- Reduced budget (FY21: US\$5m) allocated until completion of review
- Update on active growth pipeline in Q1 2021
- Batie West Project subject to license terms renegotiation



NEW CENTAMIN

SUSTAINABILITY

SUKARI

GROWTH

FINANCIAL STRATEGY



CAPITAL MARKETS EVENT

CENTAMIN 

# FINANCIAL STRATEGY

CLEAR, CONSISTENT





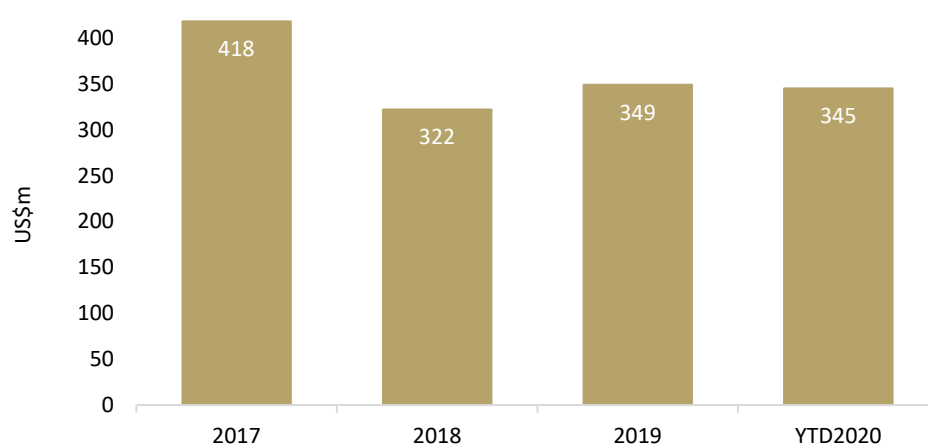
# STRONG BALANCE SHEET & FOCUS ON COSTS

## UNDERPINS FINANCIAL RESILIENCE AND FLEXIBILITY

### BALANCE SHEET & LIQUIDITY

- Solid treasury foundation during asset reset
- Supports shareholder returns through the reinvestment period
- Cash and liquid assets of US\$345m (30-Sept-20)
- Debt-free balance sheet
- No gold loans, no gold streams

### CASH AND LIQUID ASSETS

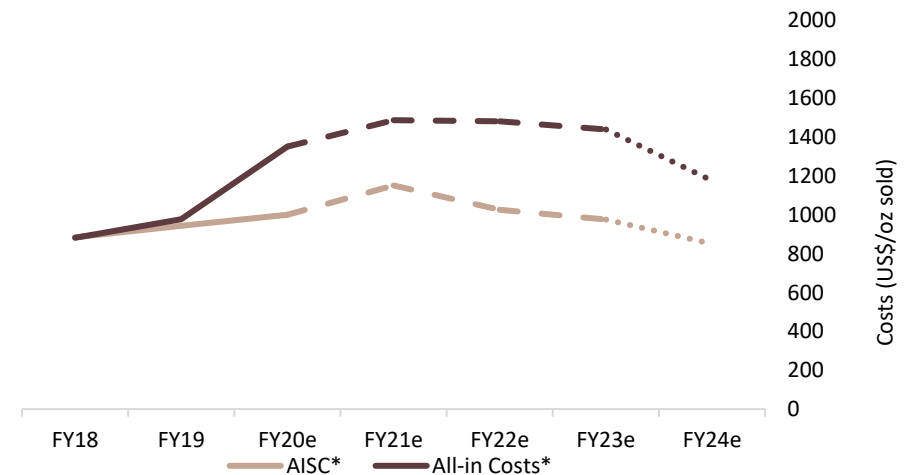


### STRINGENT COST MANAGEMENT

Non-optimised costs - prior to the full impact of FY21-23 cost saving initiatives

Improving efficiencies and productivities:

- Benefits of solar reducing processing costs (from FY22)
- Underground costs reflect increased use of backfill (from FY21)



NEW CENTAMIN

SUSTAINABILITY

SUKARI

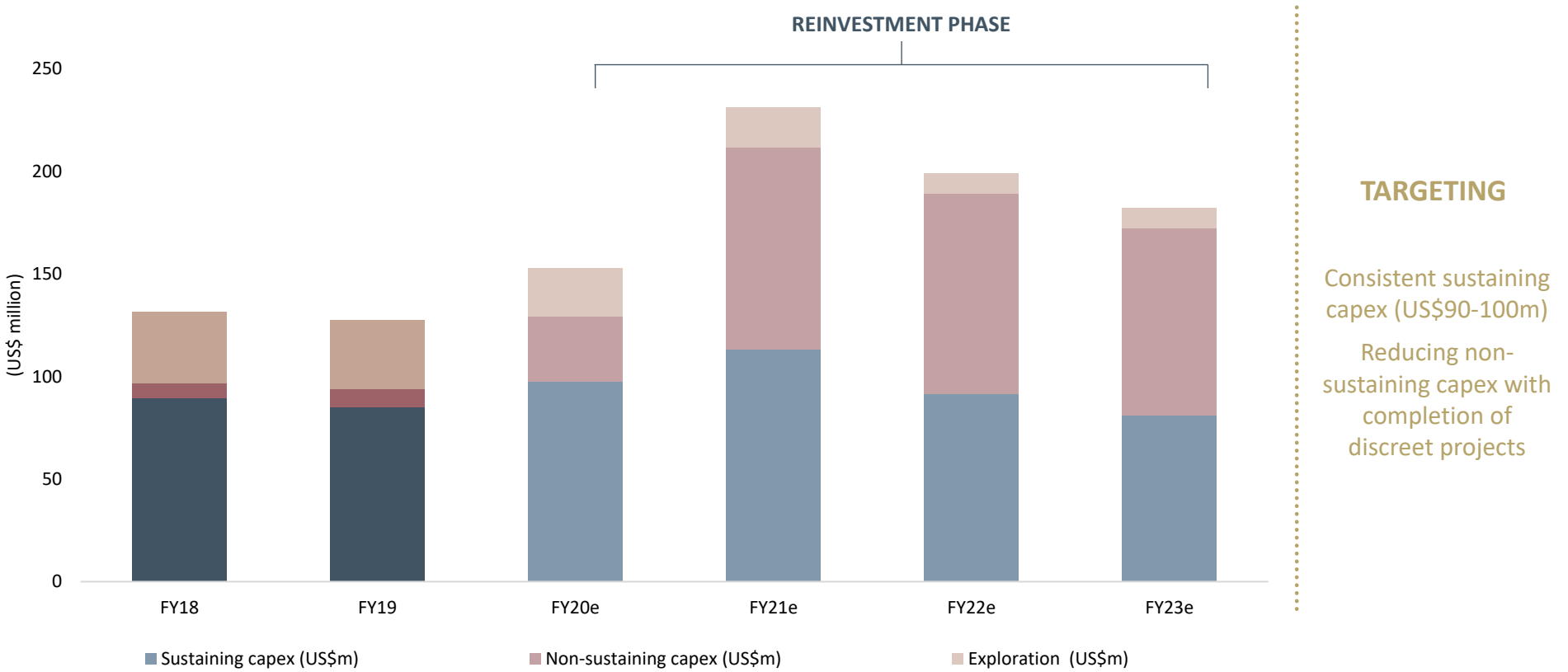
GROWTH

FINANCIAL STRATEGY

# CAPITAL EXPENDITURE

## INVESTING FOR THE FUTURE

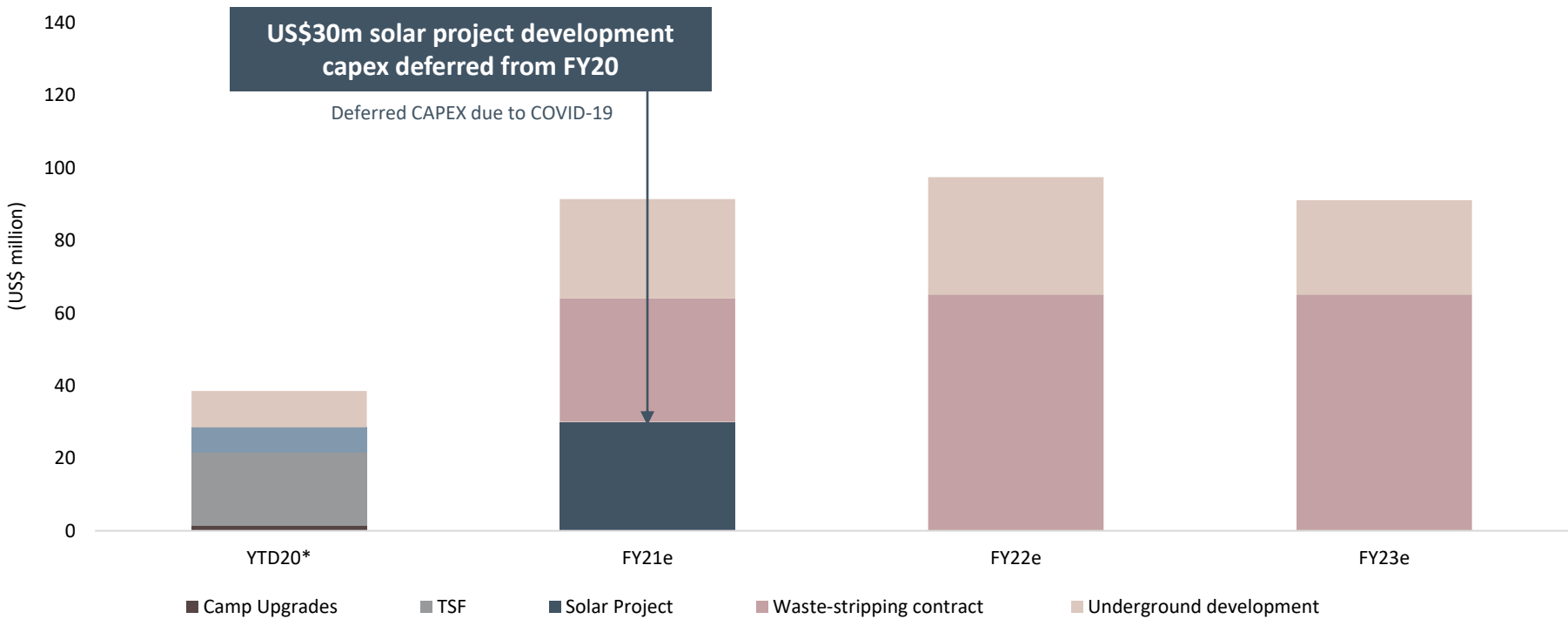
### GROUP CAPITAL EXPENDITURE (US\$M)



# CAPITAL EXPENDITURE

## INVESTING FOR THE FUTURE

### NON-SUSTAINING CAPEX BREAKDOWN (US\$m)





# DISCIPLINED CAPITAL ALLOCATION

## CLEAR FRAMEWORK AND BALANCED DISTRIBUTION

### SUSTAINING CAPEX

- Essential investment to maintain the business

### GROWTH CAPEX

- IRR > 15% at US\$1,350/oz

### EMRA PROFIT SHARE

- 50% of Sukari FCF (after cost recovery, per the Concession Agreement)

### SHAREHOLDER DIVIDENDS

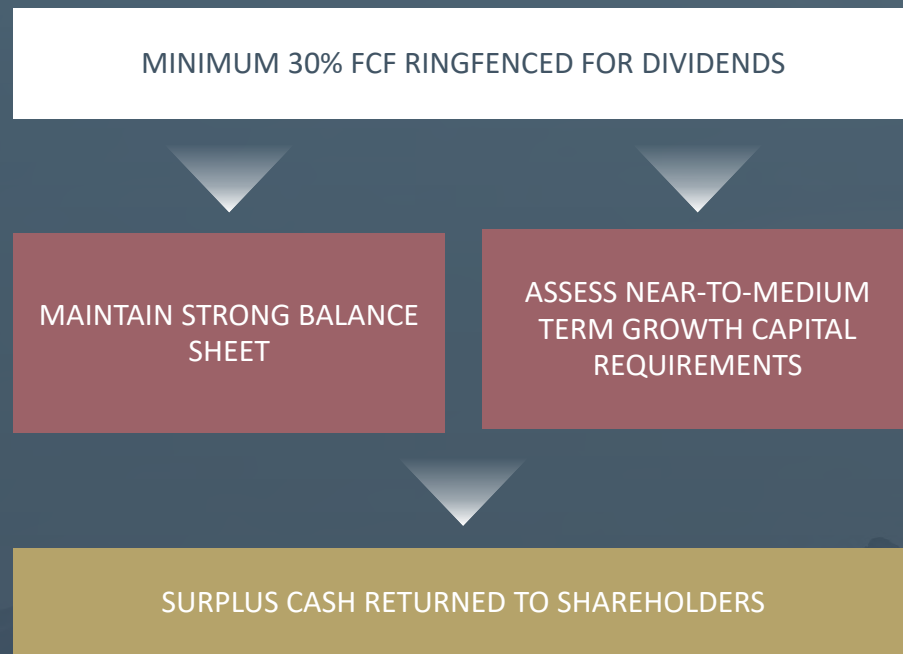
- Dividend policy states a minimum distribution of 30% of Centamin FCF<sup>1</sup>
- Board intends to distribute a FY21 minimum total dividend of US\$105 million<sup>2</sup>



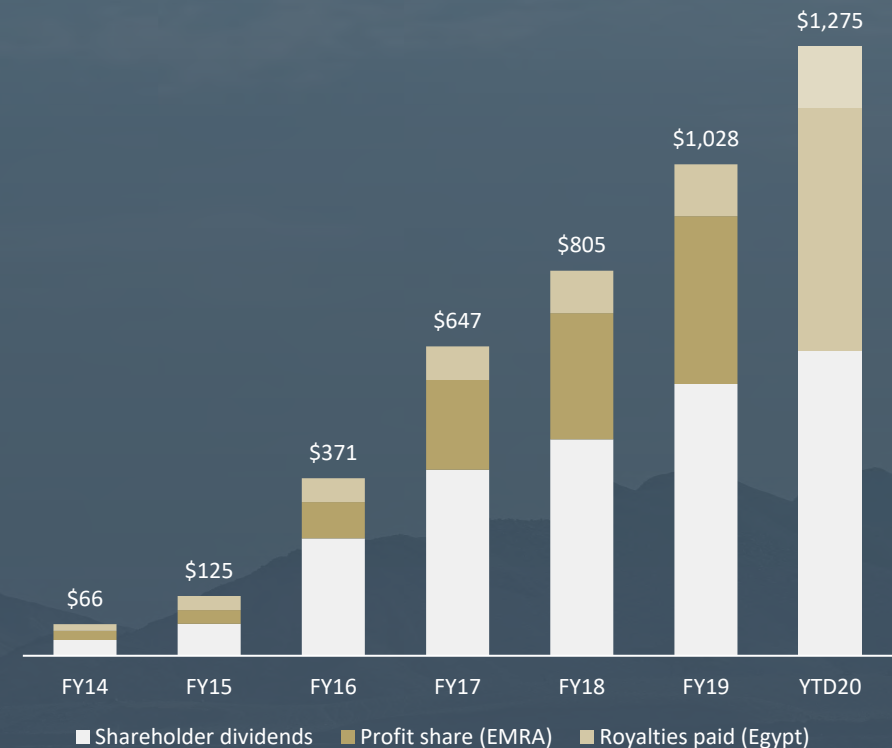
# COMMITMENT TO STAKEHOLDER RETURNS

BUILDING ON A SEVEN YEAR TRACK RECORD OF SECTOR LEADING DIVIDEND RETURNS

## DIVIDEND POLICY



## CUMULATIVE CASH RETURNS (US\$M)



NEW CENTAMIN

SUSTAINABILITY

SUKARI

GROWTH

FINANCIAL STRATEGY

# FINANCIAL STRATEGY

## MANAGING THE BOTTOM LINE TO MAXIMISE FREE CASH FLOW

	DELIVERY IN 2020	FORECAST 2021 - 2023
STRONG BALANCE SHEET	<ul style="list-style-type: none"> <li>US\$345M net cash and liquid assets (30-Sept-20)</li> </ul>	<ul style="list-style-type: none"> <li>Maintain a strong balance sheet</li> </ul>
STRINGENT COST MANAGEMENT	<ul style="list-style-type: none"> <li>Extracted c.US\$42 million in gross costs<sup>1</sup></li> </ul>	<ul style="list-style-type: none"> <li>Targeting gross cost reductions of US\$46-56 million</li> </ul>
DISCIPLINED CAPITAL ALLOCATION	<ul style="list-style-type: none"> <li>Tailings Storage Facility 2 delivered under budget</li> </ul>	<ul style="list-style-type: none"> <li>Reinvestment phase: elevated capital spend positioning Centamin for the long-term</li> </ul>
STRONG FREE CASH FLOW	<ul style="list-style-type: none"> <li>Generated US\$137million in free cash flow (30-Sept-20)</li> </ul>	<ul style="list-style-type: none"> <li>Positive cash flow generation at consensus gold prices</li> </ul>
RELIABLE SHAREHOLDER RETURNS	<ul style="list-style-type: none"> <li>Increased interim dividend by 50%</li> </ul>	<ul style="list-style-type: none"> <li>Sustainable dividend stream</li> </ul>

NEW CENTAMIN

SUSTAINABILITY

SUKARI

GROWTH

FINANCIAL STRATEGY



CAPITAL MARKETS EVENT

CENTAMIN 

# SUMMARY

DECEMBER 2020



# THE NEW CENTAMIN

## UNLOCKING POTENTIAL

**SAFETY &  
SUSTAINABILITY**

**RIGOUR & DISCIPLINE**

**EFFICIENCY &  
PRODUCTIVITY**

**FOCUS ON  
SUSTAINABLE FREE  
CASH FLOW**

**PURSUING GROWTH**

**COMMITMENT TO  
SHAREHOLDER  
RETURNS**

NEW CENTAMIN

SUSTAINABILITY

SUKARI

GROWTH

FINANCIAL STRATEGY



# CLEAR AND CONSISTENT STRATEGY

CREATING OPPORTUNITY FOR PEOPLE THROUGH RESPONSIBLE MINING



VALUE  
MAXIMISATION  
AT SUKARI

GROWTH &  
DIVERSIFICATION

COMMITMENT  
TO STAKEHOLDER  
RETURNS





CAPITAL MARKETS DAY

CENTAMIN 

# APPENDIX



# PRODUCTION & COST GUIDANCE

## VALUE OVER VOLUME

	UNITS	FY20	GUIDANCE			TARGET
			FY21	FY22	FY23	FY24
PRODUCTION	<i>koz</i>	445-455	400-430	440-460	450-475	450-500
TOTAL CASH COST	<i>US\$/oz produced</i>	740-790	800-900	775-850	750-825	
AISC	<i>US\$/oz sold</i>	950-1050	1150-1250	950-1125	900-1075	800-900

# MINE SCHEDULE

## INVESTING FOR STABILITY AND CONSISTENCY

### OPEN PIT

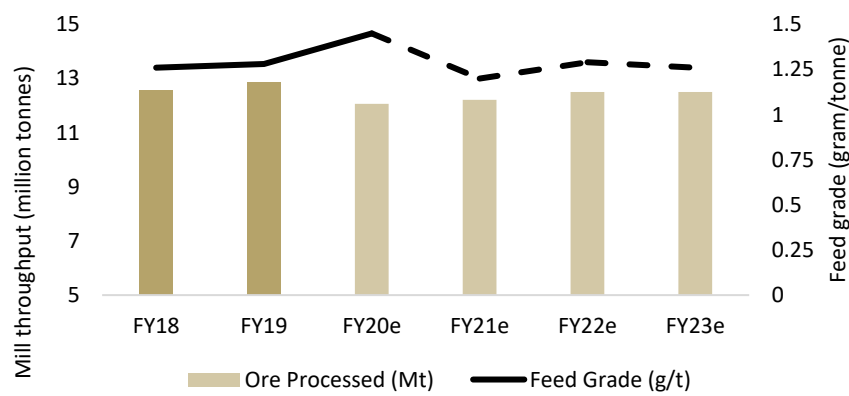
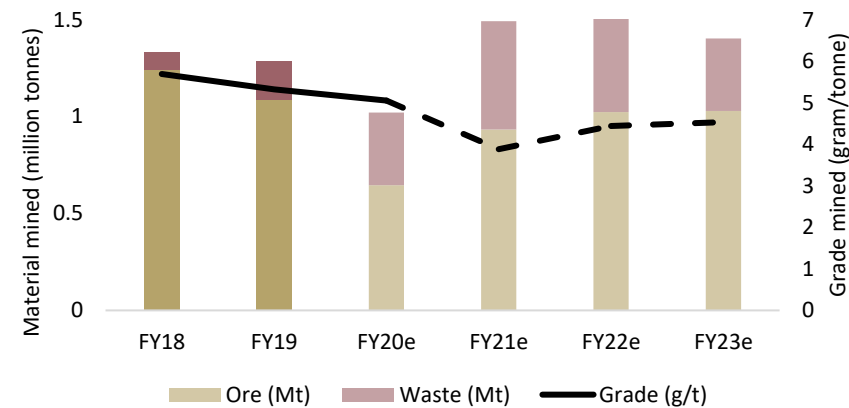
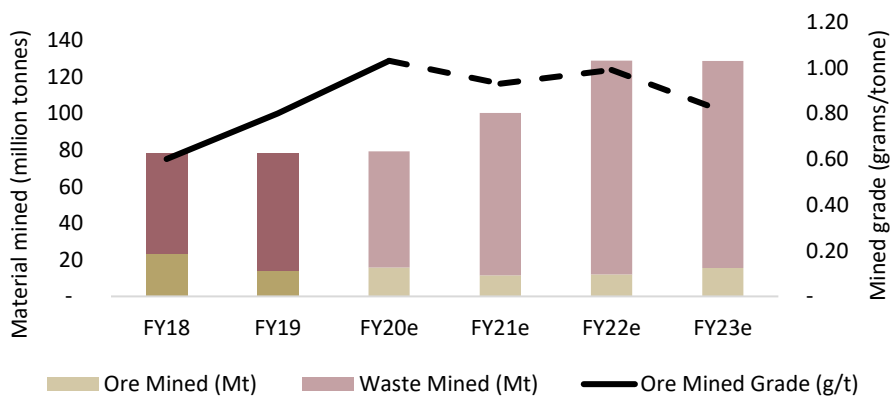
- Accelerated stripping programme using contract mining

### UNDERGROUND

- Ptah primary ore source from FY21

### PROCESSING

- Value over volume





# ENVIRONMENTAL

## POWERING SUKARI INTO THE FUTURE

### 36MW HYBRID SOLAR POWER PLANT

- Construction scheduled for FY211 ahead of FY22 commissioning
- Use of bifacial panels, maximising total energy generation
- Prime geographic location to maximise photovoltaic power potential
- Lowers exposure to fuel price volatility and reduced traffic and fuel transport to site

### FY20 PROGRESS

- US\$7 million capital spent
- Earth-clearing works progressed throughout FY20
- Installation commenced on high-voltage switch gear

### FURTHER INITIATIVES UNDER REVIEW TO REDUCE GREENHOUSE GAS EMISSIONS AND SAVE COSTS

- Full displacement of diesel with liquified natural gas (“LNG”)
- Partial displacement of diesel with LNG using dual gas blend (“DGB”) technology

TOTAL PROJECT CAPEX  
**US\$37M**

SOLAR POWER GENERATION  
**88MWH/YEAR**

LITRES OF DIESEL SAVED  
**18–20 MILLION**

ANNUAL CO<sub>2</sub> REDUCTION  
**48–53,000 Tonnes**

ANNUAL DIESEL SAVINGS<sup>1</sup>  
**US\$8–9 Million**

# STRENGTHENED LEADERSHIP TEAM SETS OUT VISION

WELCOMED SIX NEW BOARD DIRECTORS OVER A TWO YEAR BOARD SUCCESSION PROGRAMME



**JAMES (JIM) RUTHERFORD**  
NON-EXECUTIVE CHAIRMAN  
Nomination Committee Chair



**DR. SALLY EYRE**  
SN INDEPENDENT DIRECTOR  
Remuneration Committee Chair



**MARTIN HORGAN**  
CEO, EXECUTIVE DIRECTOR



**ROSS JERRARD**  
CFO, EXECUTIVE DIRECTOR



**MARK BANKES**  
NON-EXECUTIVE DIRECTOR



**MARNA CLOETE**  
NON-EXECUTIVE DIRECTOR  
Audit & Risk Committee Chair



**DR. CATHARINE FARROW**  
NON-EXECUTIVE DIRECTOR  
Sustainability Committee Chair



**DR. IBRAHIM FAWZY**  
NON-EXECUTIVE DIRECTOR



**HENDRIK (HENNIE) FAUL**  
NON-EXECUTIVE DIRECTOR  
Technical Committee Chair



THANK YOU

CHANGE  
DISCIPLINE  
UNLOCKING CENTAMIN'S POTENTIAL

ENQUIRIES | ALEXANDRA CARSE | INVESTOR RELATIONS |  
[INVESTORS@CENTAMIN.JE](mailto:INVESTORS@CENTAMIN.JE)