Capability Statement

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"Quiet Achiever"
1AZC 692
ROAD
TRAIN
KENWORTH
MLG

MURRAY LEAHY
Managing Director

Introduction

MLG Oz is a private owned and operated business headquartered in Western Australia, with operations located throughout the State.

MLG Oz commenced operations in 2000. Starting as a small contractor providing silica mining and haulage services for BHP Billiton. MLG Oz has grown organically over a period of time to now offer fully integrated mine-site solutions.

From its family foundations, MLG Oz continues to work on the philosophy of 'keeping it simple'. We strive to provide a high quality of service with minimal fuss and we pride ourselves on our ability to fulfil our obligations to our customers on time, and in an economical, safe and efficient manner.

We strive to deliver services with zero negative impact on our customer's operations and provide an industry leading standard of service.

MLG's Business Partners

BHP
KAMBALDA & KALGOORLIE

NEWMONT
TANAMI

FMG
CHRISTMAS CREEK & CLOUDBREAK

GRUYERE JV
YAMARNA

RAMELIUS
MT MAGNET

WESTERN AREAS
ESPERANCE

GOLDFIELDS
AGNEW

FMR
COOLGARDIE

FIRST QUANTUM
RAVENSTHORPE

KCGM
ESPERANCE

NORTHERN STAR
KUNDANA

RED 5 LIMITED
DARLOT

SARACEN
THUNDERBOX

SHIRE OF LENORA

WILUNA MINING
WILINA

CITY OF KALGOORLIE

BORAL

SHIRE OF COOLGARDIE

LENDLEASE

MLG’s Operational Sites

KALGOORLIE	MLG Head office, Maintanance, Civil, & Bulk Ore Haulage
PERTH	MLG’s Corporate Office
CHRISTMAS CREEK	Contract Crushing
ST IVES	Bulk Haulage, Crusher Feed, Tails Harvest, Civil Works & Road Maintance
TANAMI (NT)	Gold Ore Haulage, Crusher Feed & Tails Harvestand Scooping
MT MAGNET	Gold Ore Haulage, Site Services & Crusher Feed
WILUNA	Gold Ore Haulage, Crusher and Mill Feed & Road Servicing
KUNDANA	Tails and Sand Harvesting, Paste Plant Feed, Paste Agitators, Site Services and Civil Works
ESPERANCE	Port Services, Storage, Concentrate Haulage, & Site Services
AGNEW	Load and Haulage, Paste Full Screening/Haulagel/Feeding, Road Maintanance, ROM Rock Breaking, & Civil Works
FITZROY CROSSING	Quary, Gold Ore Haulage
THUNDERBOX	Gold Ore Haulage
DARLOT	Gold Ore Haulage, Dust Supression, & Haul Road Maintenance
TARMOOLA QUARY	Crushing and Aggregate Sales, & Bulk Haulage
COSMIC BOY	Crusher Feed, Site Services, Road Maintanance & Container Concentrate Loading & Haulage (from Esperence port)
8 MILE	Sand & Gravel Quarry
RAVENSTHORPE	Haulage (from Esperence & Freemantle ports)
EDNA MAY	Ore Haulage
MARVEL LOCK	Ore Haulage, Crusher Feed, Road Maintenance & ROM managament

Company Overview

MLG Oz is managed from our Kalgoorlie base with remote satellite operational locations across regional Australia. We conduct a myriad of mining services work, and logistic solutions.

MLG Oz has extensive experience in:

- Bulk ore haulage, both on road and off road;
- Port to port services;
- Haul road construction;
- Crusher feed services;
- Run of Mine crushing and screening;
- Aggregate production (road base and stemming);
- Paste plant feed and operation;
- General mine site earth moving services;
- Site civil construction.

MLG Oz believes that productivity and safety are intrinsically linked, to achieve long term sustainability you need sustainability in both.

Core Capabilities

MLG Oz is a contractor of choice and an industry leader in mining services works.

MLG Oz works in collaboration with clients to tailor and customise operational solutions.

MLG Oz operates a modern fleet of:

- Kenworth and Mack trucks
- Caterpillar earthmoving equipment
- Fixed and modular Osborn crushing and screening equipment
- Terex Finlay mobile crushing and screening equipment

MOBILE CRUSHING AND SCREENING OPERATIONS

Our Crushing and Screening Division provides customers with mobile crushing services.

We have a growing fleet of track and skid mounted crushing equipment, ensuring we can provide customers with all their crushing requirements on short lead times and at competitive prices.

Mobile crushing services include:

- Run-of-mine (ROM) ore crushing;
- Concrete aggregate production;
- Road base production; and
- General screening.

BULK TRANSPORT AND MINE SITE SERVICE OPTIONS

MLG's Bulk Transport Division delivers the latest technology and a wide variety of trailer combinations. Integrating the latest productivity and safety technology we deliver a fully integrated solution to our clients.

MLG can provide customers with both side-tipping and end-tipping trailers, with various configuration options. This allows MLG the flexibility to tailor the equipment to suit the needs of each individual job and customer, while ensuring our service remains timely and cost effective.

MLG's bulk transport & mine site services include:

- On-road and off-road mine site ore haulage;
- Construction material haulage;
- Road maintenance services;
- Run-of-mine ore handling requirements;
- Mine site services; and
- Tails harvesting, blending, and paste plant feed.

CONSTRUCTION MATERIALS

MLG Oz's Construction Materials Division is a preferred bulk supplier of sand and aggregate throughout the Goldfields and Mid-West.

MLG provides the highest quality product to our clients and have a reputation for delivering on time and on budget.

With quarry operations located strategically throughout the region MLG can offer a wide range of bulk materials to its clients, including:

- Granite Concrete Aggregate (Australian Standard)
- Granite Sealing Aggregate (Australian Standard)
- Concrete Sand (Course and Fine)
- MRWA Specification Gravel and Road Base
- Filling Sand

COMMODITY EXPORT DIVISION

MLG's commodity export division specialises in delivering a fully integrated service offering for our customers export and import logistics needs, including:

- Mine to port transport both in bulk and containerised;
- Port sided storage and material management;
- Container packing and devanning;
- Import receival and distribution;
- Stevedoring services; and
- Shipping documentation.

Core Values & Beliefs

MLG Oz's 'Our Way of Doing Business' and Code of Conduct draws on the guiding values of Integrity, Respect, Equality and Responsibility.

MLG believes that:

- All incidents and injuries are preventable, and everyone has a right to go home safely;
- When we show people and customers respect, we will be respected;
- People perform best when they are empowered, accountable and recognised;
- Sometimes when we don't get it quite right, we learn from our mistakes. This is an important part of our journey towards excellence in customer service delivery;
- We must act ethically and within the law; and
- Our customer's success establishes MLG's journey to success.

INTEGRITY AND TRUST

Being honest, fair, and ethical in the way we work

LEADERSHIP, PASSION AND COURAGE

We are passionate about leading change. We deliver and perform with enthusiasm, energy, and conviction

CUSTOMER SERVICE

We employ the right people and deliver exceptional service.

TEAMWORK

We view our customers as partners and focus on building long-term relationships

SAFETY AND ENVIRONMENT

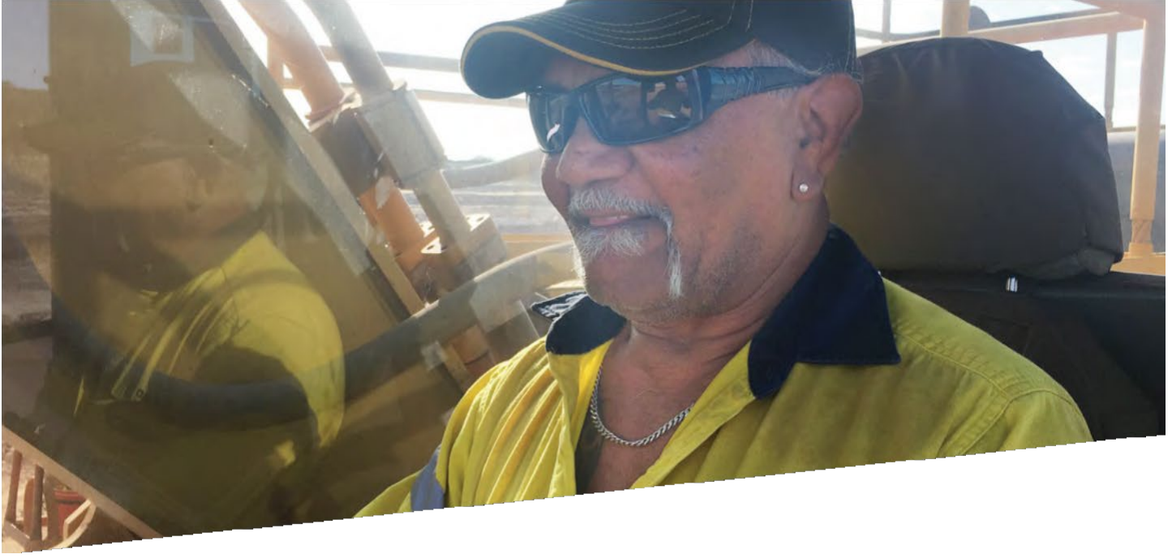
This is our number one priority – it underlines every activity we undertake

CONTINUOUS IMPROVEMENT

We deliver first class performance with value and always look to be better.

PERFORMANCE

Optimising assets and people to ensure competitive efficiency



Cultural & Environmental

CULTURE AND DIVERSITY

MLG Oz believes our organization's greatest asset is the people that perform our day-to-day operations. This is done by ensuring all our people know their value and have everything they need to succeed in their roles.

MLG Oz values diversity and individual aspirations and provides continual support for all our employees.

ENVIRONMENTAL

MLG Oz as a company is committed to the following Principles:

- Comply with any laws governing the environment, and actively look for ways to improve on these guidelines.
- Work towards the conservation of energy, water and resources in all our operations.
- Strive to better understand both the direct and indirect impacts that our practices may have on the environment.
- Promote and communicate environmental awareness throughout all operations of the company.
- Dispose of waste thoughtfully, and develop an attitude of "reducing, recycling and reusing."
- Reducing our environmental impact by incorporating environmental considerations into our business decision-making processes and where practical and economically viable purchase environmentally friendly products.
- Work with our entire supply chain in order to gain mutual benefits of incorporating environmentally sustainable goals into everyday business.
- Committed to actively considering the use of alternative energy sources, and low emissions technology, as they become economically viable.

Health & Safety

We strive to conduct our business in a way that our operations have a zero-negative impact on our employees, our business partners, and the communities in which we operate.

We consider safety to be an essential component of the working environment and as such it is always integrated with operational goals and targets.

We operate under an overarching health, safety and environment framework that governs the expected behavior of every employee within the business, from pit floor operations through to the managing director of the company. The following is an excerpt from this policy:

To ensure a high standard of safety and health is maintained, MLG Oz is committed to the following:

- All employees and contractors shall be adequately trained and inducted;
- All equipment shall be maintained in to the highest standard and in a safe operating
- condition;
- All employees and contractors shall be involved in, and provided the opportunity to
- contribute to, raising safety issues and continual improvements in workplace safety;
- All accidents, incidents and near misses shall be reported and investigated;
- The hierarchy of control shall be applied to all risk management; and
- Safety systems, controls and procedures, once implemented, shall be regularly reviewed.

Senior Management

MURRAY LEAHY
Managing Director

VINNIE FISHER
General Manager Bulk and Mine Site Services

JOHN ANTILL
General Manager Crushing and Screening

PHIL MIRAMS
Chief Financial Officer

ALLUN WALLER
General Manager People & Performance

ROD OAKS
General Manager Maintenance